FISKARS

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INDERES CORPORATE CUSTOMER

COMPANY REPORT



Weakening US demand risk for guidance

Fiskars' Q1 result was good, as the company grew organically for the first time in a long time and earnings improved slightly. The company reiterated its guidance for an improvement in full-year adjusted EBIT, but we believe that a possible weakening of demand in the US is a clear risk to the realization of the guidance. We lowered our estimates slightly. We reiterate our EUR 13.5 target price and Reduce recommendation as the return expectation remains weak due to the high valuation (2025 P/E 17x).

Organic growth in Q1 figures for the first time in a while

Fiskars' comparable revenue grew by 2% in Q1, while we expected it to remain flat. This was the first growth quarter since early 2022. There was a slight growth in both segments and all geographical areas. Considering the weak market situation, the performance is good, although the comparison figures are also weakish after several years of decline. Fiskars' Q1 adjusted EBIT of 26.8 MEUR was slightly better than the comparison period (25.1 MEUR) and our estimate (25.5 MEUR), but in line with consensus (26.5 MEUR). Adjusted EBIT improved in both segments, although the gross margin in the Fiskars segment decreased from the comparison period, which depressed the Group's comparable gross margin year-on-year (47.5% vs. 48.3%).

Guidance unchanged, but risks have clearly increased

Fiskars reiterated its guidance for 2025 and still expects comparable EBIT to improve from 111 MEUR. About 30% of Fiskars Group's revenue and about half of the Fiskars segment's revenue come from the US, and about 15% of the Group's purchases come from China, so tariffs between China and the US have a significant impact. The company believes it can "largely mitigate adverse direct impacts of tariffs". This is supported by the fact that the Fiskars segment's season is in H1, so the goods for sale have been imported to the US before the larger increase in tariffs at the beginning of April. Fiskars also says it is aiming to

shift sourcing of products away from China, either to other subcontractors or to its own factories (which are in Europe), and to raise prices to compensate for the impact of tariffs. We lowered our earnings estimates slightly, as we believe that if tariffs remain at current levels (or increase), their impact will weaken consumer demand in the US in the second half of the year, when the rise in prices due to tariffs begins to be reflected in consumer prices. We now expect adjusted EBIT to remain close to last year's level, and as a result, Fiskars may have to lower its guidance later this year.

Improved performance in coming years largely dependent on Vita

Based on our forecasts for this year, Fiskars' adj. EBIT margin will be close to 10% for the third year in a row. The company's target is around 15%, which currently seems a long way off. We expect the margin to improve to around 12% in 2026-29 as demand picks up. The improvement in earnings and especially margins from last year relies heavily on the Vita segment. The Fiskars segment already has a relatively good level of profitability (2024: 14%) and its growth potential is limited due to the mature nature of the market and Fiskars' good market shares. Thus, in our view, Fiskars' earnings growth potential in the coming years will culminate in Vita's volume growth, as efficiency gains alone will not lead to significant/sustainable earnings growth.

Valuation is not attractive

Fiskars' valuation multiples for 2025 (e.g. P/E 17x) are above our acceptable multiples and only within them for the 2026 forecast. Thus, we believe the share's expected return consists mainly of dividend income and is subdued despite the earnings growth outlook for the next few years. Forecasts for earnings growth in the coming years would require volume growth and thus improved profitability, which seems increasingly uncertain in the current economic environment.

Recommendation

Reduce

(was Reduce)

Target price:

EUR 13.50 (was EUR 13.50)

Share price:

EUR 14.26

Business risk







Valuation risk









| | 2024 | 2025 e | 2026e | 2027 e |
|------------------|-------|---------------|--------|---------------|
| Revenue | 1157 | 1178 | 1226 | 1275 |
| growth-% | 2% | 2% | 4% | 4% |
| EBIT adj. | 111.5 | 112.4 | 127.2 | 142.1 |
| EBIT-% adj. | 9.6 % | 9.5 % | 10.4 % | 11.1 % |
| Net Income | 27.1 | 39.6 | 84.1 | 97.1 |
| EPS (adj.) | 1.07 | 0.84 | 1.04 | 1.20 |
| | | | | |
| P/E (adj.) | 14.0 | 17.0 | 13.7 | 11.9 |
| P/B | 1.5 | 1.5 | 1.5 | 1.4 |
| Dividend yield-% | 5.6 % | 6.0 % | 6.1 % | 6.3 % |
| EV/EBIT (adj.) | 15.3 | 14.0 | 12.2 | 10.8 |
| EV/EBITDA | 14.2 | 10.5 | 7.7 | 7.1 |
| EV/S | 1.5 | 1.3 | 1.3 | 1.2 |

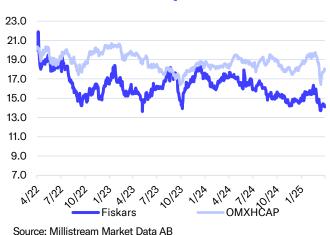
Source: Inderes

Guidance

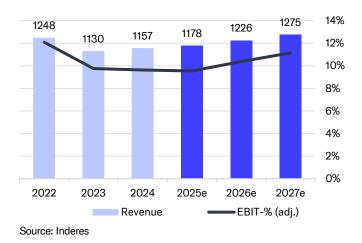
(Unchanged)

Fiskars expects comparable EBIT to improve from the 2024 level (2024: 111.4 MEUR).

Share price



Revenue and EBIT-% (adj.)



EPS and dividend



Value drivers

- Portfolio's focus on big and most profitable brands
- Organic growth from new markets and/or product categories
- Profitability improvement through sales and channel mix as well as growth and scale

Risk factors

- Consumer confidence/demand remaining weak
- Rapid transition in the retail sector to digital channels and increasing price competition
- Complexity of the brand portfolio
- Activating in acquisitions increases the risk, for example in terms of their valuation and integration

| Valuation | 2025 e | 2026 e | 2027 e |
|----------------------------|---------------|---------------|---------------|
| Share price | 14.3 | 14.3 | 14.3 |
| Number of shares, millions | 80.9 | 80.9 | 80.9 |
| Market cap | 1153 | 1153 | 1153 |
| EV | 1574 | 1550 | 1540 |
| P/E (adj.) | 17.0 | 13.7 | 11.9 |
| P/E | 29.1 | 13.7 | 11.9 |
| P/B | 1.5 | 1.5 | 1.4 |
| P/S | 1.0 | 0.9 | 0.9 |
| EV/Sales | 1.3 | 1.3 | 1.2 |
| EV/EBITDA | 10.5 | 7.7 | 7.1 |
| EV/EBIT (adj.) | 14.0 | 12.2 | 10.8 |
| Payout ratio (%) | 174% | 84% | 75% |
| Dividend yield-% | 6.0 % | 6.1 % | 6.3 % |

Organic growth after a long time, result slightly above our forecast

Revenue turned to growth after a long time

Fiskars' comparable revenue grew by 2% in Q1, while we expected it to remain at the comparison period level. This was the first quarter of growth since early 2022. There was a slight growth in both segments and in all geographical areas. The development of the Fiskars segment was also supported by exchange rates. Considering the weak market situation, the performance is good, although the comparison figures are also weakish after several years of decline. We believe the company improved its market position at least in the US and Germany for the Fiskars brand. However, the tariff news received after the review period has weakened consumer confidence in the US, in particular, which may be reflected in future demand.

Adjusted operating result improved slightly

Fiskars' Q1 adjusted EBIT was 26.8 MEUR, slightly better than the comparison period and our forecast, but in line with consensus. Earnings improved in both segments, although the gross margin in the Fiskars segment decreased from the comparison period, which weighed on the Group's comparable gross margin year-on-year (47.5% vs. 48.3%). According to the company, this was largely due to the exceptionally strong gross margin in the Fiskars segment in the comparison period. Earnings are still supported by the benefits of various efficiency measures, but on the other hand, the company is focusing heavily on "creating demand" this year, e.g., by increasing marketing. However, adjusted earnings per share fell short of expectations due to negative currency effects of 5 MEUR included in financial expenses. These are items resulting from exchange rate fluctuations and, therefore, do not cause changes to our financial expense forecasts.

Reported earnings figures were particularly depressed by Fiskars' write-down of 26 MEUR, announced in March, on its own software, i.e., intangible assets.

Indebtedness remained above targets, but under control

Cash flow was negative as is typical for the seasonally weak start of the year, and net debt/adj. EBITDA was 2.9x, i.e., at the level of the comparison period and above Fiskars' target (below 2.5x). However, indebtedness is at a reasonable level and should improve slightly within a year, supported by cash flow.

| | | | | | Consensu | | |
|------------------|------------|------------|---------|-----------|--------------|------------------|---------|
| Estimates | Q1'24 | Q1'25 | Q1'25e | Q1'25e | S | Difference (%) | 2025e |
| MEUR / EUR | Comparison | Actualized | Inderes | Consensus | Low Hig h | Act. vs. inderes | Inderes |
| Revenue | 283 | 292 | 286 | 282 | | 2% | 1178 |
| EBIT (adj.) | 25.1 | 26.8 | 25.5 | 26.5 | | 5% | 112 |
| EBIT | 6.4 | -4.6 | -4.5 | -4.0 | | -2% | 77.0 |
| EPS (adj.) | 0.21 | 0.15 | 0.18 | 0.20 | | -17% | 0.84 |
| EPS (reported) | 0.03 | -0.16 | -0.10 | -0.09 | | -64% | 0.49 |
| | | | | | | | |
| Revenue growth-% | 2.9 % | 3.2 % | 1.2 % | -0.4 % | | 2 pp | 1.8 % |
| EBIT-% (adj.) | 8.9 % | 9.2 % | 8.9 % | 9.4 % | - | 0.3 pp | 9.5 % |
| | | | | | | | |

Source: Inderes & Modular Finance, 4-6 analysts (consensus)

We slightly lowered our estimates

Guidance unchanged, but risks are growing

Fiskars reiterated its guidance for this year and still expects comparable EBIT to improve from 111 MEUR. About 30% of Fiskars Group's revenue and about half of the Fiskars segment's revenue come from the US, and about 15% of the Group's purchases come from China, so tariffs between China and the US have a significant impact.

The company believes it can "largely mitigate adverse direct impacts of tariffs". This is supported by the fact that the Fiskars segment's season is in H1, so the goods for sale have been imported to the US before the larger increase in tariffs at the beginning of April. Fiskars also says it is aiming to shift product sourcing away from China, either to other subcontractors or to its own factories (which are in Europe), and to raise prices to offset the impact of tariffs. Fiskars has not seen any changes in demand during Q1. The company also mentions the potential negative impact of a weaker dollar through translation effects.

The guidance again provides suspense

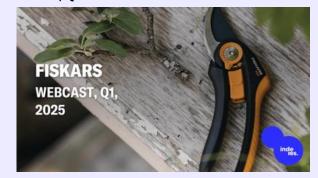
We lowered our earnings estimates slightly, as we believe that if tariffs remain at current levels (or increase), their impact will weaken consumer demand in the US in the second half of the year, when the rise in prices due to tariffs begins to be reflected in consumer prices. We now expect adjusted EBIT to remain close to last year's level, and as a result, Fiskars may have to lower its guidance later this year.

We made only minor changes for the coming years. If the tariffs between the US and China remain at their current high level, and Fiskars is unable to significantly shift its purchases away from China in the short term, we see a risk that the result for early 2026 will be weaker than current expectations.

At group level, about half of the products are manufactured by the company itself, and for the Fiskars segment, manufacturing takes place in the EU. In the Vita segment, the company has large factories not only in Europe but also in Asia (Thailand and Indonesia). Half of the products are manufactured by subcontractors, with China, Vietnam and Thailand being the largest suppliers. Therefore, changes in tariffs potentially targeting these countries may affect Fiskars' operations.

| Estimate revisions MEUR / EUR | 2025e Old | 2025e New | Change % | 2026e Old | 2026e New | Change % | 2027e Old | 2027e New | Change % |
|-------------------------------|--------------|--------------|----------|--------------|--------------|----------|--------------|--------------|----------|
| Revenue | 1171 | 1178 | 1% | 1218 | 1226 | 1% | 1267 | 1275 | 1% |
| EBIT (exc. NRIs) | 115 | 112 | -2% | 129 | 127 | -1% | 143 | 142 | -1% |
| EBIT | 81 | 77 | -5% | 129 | 127 | -1% | 143 | 142 | -1% |
| EPS (excl. NRIs) | 0.91 | 0.84 | -8% | 1.05 | 1.04 | -1% | 1.21 | 1.20 | -1% |
| DPS | 0.85 | 0.85 | 0% | 0.87 | 0.87 | 0% | 0.90 | 0.90 | 0% |

Fiskars, Q1'25



Valuation fairly on track

The stock is fully valued

We feel the expected return on the share in 2024-25 remains modest due to the high multiples and moderate earnings growth. It is mainly driven by a dividend yield of around 6%.

Earnings-based valuation still relatively high

Prior to the COVID pandemic, Fiskars' growth and profitability profile was modest. The company was underperforming compared to its potential, but the home nesting trend that COVID sparked supported Fiskars significantly. At the same time, the company also improved its performance both in terms of growth drivers and profitability. This was particularly reflected as significant earnings growth in the Vita segment in 2020-22, which, however, weakened significantly in 2023-24 due to the slowdown in demand. We believe the company has potential for stable, albeit quite small growth, and better relative profitability than in the past (adj. EBIT 5-10%). On the other hand, the company has not historically been able to achieve much growth and its markets are guite mature (and thus grow slowly), so we feel that pricing significant growth into the share price would be too optimistic.

We determined the acceptable valuation level for Fiskars' share to be P/E 12-14x and EV/EBIT 10-12x. The multiples for 2024-25 are above acceptable, and only in 2026 are they within acceptable. Thus, in our view, the expected earnings growth in the coming years will mainly be used to digest the multiples. We have not identified a clear peer group for Fiskars, but the company is also currently valued at a premium to our selected peers. In our view, this is not

justified given the company's mediocre growth profile and return on capital.

The DCF model shows that the stock is correctly priced

We estimate that Fiskars' revenue growth will decline from 2029 onwards to 2% p.a. We expect the EBIT margin to improve to around 12.0% by 2029, but to fall to 11.5% in the terminal period, which is nevertheless better than the company's historical level, excluding the COVID years 2020-21. The weight of the terminal period is around 50% in our model.

Our required return (WACC) for Fiskars is 8.5% and the cost of equity is 9.0%. We believe that Fiskars' strong brands, diversified product portfolio, and relatively low risk profile support a relatively moderate required return.

Our DCF model indicates that Fiskars' debt-free value is about 1.6 BNEUR and the value of the share capital is about 1.1 BNEUR, or about EUR 13.5 per share. The DCF relies on a margin improvement in the coming years.

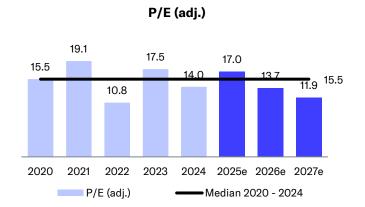
Balance sheet-based valuation slightly high

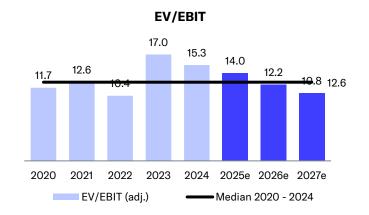
Fiskars' P/B ratio is about 1.5x in the coming years. The ROE in 2025 will be around our required return level, for which the valuation is high. Starting from 2027, we expect a 12-13% ROE, compared to which the valuation is close to an acceptable level. Here, too, we see a need for earnings growth for the multiples to neutralize.

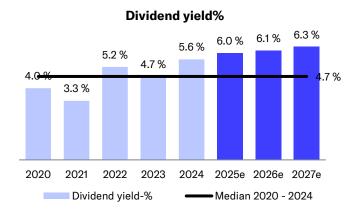
| Valuation | 2025 e | 2026 e | 2027 e |
|----------------------------|---------------|---------------|---------------|
| Share price | 14.3 | 14.3 | 14.3 |
| Number of shares, millions | 80.9 | 80.9 | 80.9 |
| Market cap | 1153 | 1153 | 1153 |
| EV | 1574 | 1550 | 1540 |
| P/E (adj.) | 17.0 | 13.7 | 11.9 |
| P/E | 29.1 | 13.7 | 11.9 |
| P/B | 1.5 | 1.5 | 1.4 |
| P/S | 1.0 | 0.9 | 0.9 |
| EV/Sales | 1.3 | 1.3 | 1.2 |
| EV/EBITDA | 10.5 | 7.7 | 7.1 |
| EV/EBIT (adj.) | 14.0 | 12.2 | 10.8 |
| Payout ratio (%) | 174% | 84% | 75% |
| Dividend yield-% | 6.0 % | 6.1 % | 6.3 % |
| | | | |

Valuation table

| Valuation | 2020 | 2021 | 2022 | 2023 | 2024 | 2025e | 2026 e | 2027e | 2028e |
|----------------------------|--------|--------|--------|--------|---------|---------|---------------|--------|--------------|
| Share price | 15.0 | 23.0 | 15.4 | 17.6 | 14.9 | 14.3 | 14.3 | 14.3 | 14.3 |
| Number of shares, millions | 81.5 | 81.5 | 80.6 | 80.8 | 80.9 | 80.9 | 80.9 | 80.9 | 80.9 |
| Market cap | 1220 | 1874 | 1239 | 1420 | 1208 | 1153 | 1153 | 1153 | 1153 |
| EV | 1276 | 1938 | 1570 | 1872 | 1707 | 1574 | 1550 | 1540 | 1522 |
| P/E (adj.) | 15.5 | 19.1 | 10.8 | 17.5 | 14.0 | 17.0 | 13.7 | 11.9 | 10.8 |
| P/E | 18.0 | 21.7 | 12.6 | 20.3 | 44.6 | 29.1 | 13.7 | 11.9 | 10.8 |
| P/B | 1.6 | 2.3 | 1.5 | 1.7 | 1.5 | 1.5 | 1.5 | 1.4 | 1.4 |
| P/S | 1.1 | 1.5 | 1.0 | 1.3 | 1.0 | 1.0 | 0.9 | 0.9 | 0.9 |
| EV/Sales | 1.1 | 1.5 | 1.3 | 1.7 | 1.5 | 1.3 | 1.3 | 1.2 | 1.1 |
| EV/EBITDA | 7.4 | 9.5 | 8.1 | 11.4 | 14.2 | 10.5 | 7.7 | 7.1 | 6.6 |
| EV/EBIT (adj.) | 11.7 | 12.6 | 10.4 | 17.0 | 15.3 | 14.0 | 12.2 | 10.8 | 9.9 |
| Payout ratio (%) | 72.2 % | 71.6 % | 65.6 % | 94.8 % | 250.9 % | 173.5 % | 83.7 % | 75.0 % | 70.0 % |
| Dividend yield-% | 4.0 % | 3.3 % | 5.2 % | 4.7 % | 5.6 % | 6.0 % | 6.1 % | 6.3 % | 6.5 % |







Peer group valuation

| Peer group valuation Company | Market cap MEUR | EV MEUR | EV/ 2025e | EBIT 2026e | EV/EI 2025e | BITDA 2026e | EV 2025e | //S 2026e | P 2025e | /E 2026e | Dividence 2025e | l yield-% 2026e | P/B 2025e |
|------------------------------|--------------------|------------|--------------|---------------|----------------|----------------|-------------|--------------|------------|-------------|--------------------|--------------------|--------------|
| Duni AB | 416 | 549 | 9.3 | 9.7 | 6.5 | 6.6 | 0.7 | 0.7 | 11.2 | 13.0 | 5.4 | 5.4 | 1.2 |
| Harvia Oyj | 738 | 779 | 18.2 | 15.4 | 15.6 | 13.3 | 3.9 | 3.5 | 24.3 | 20.3 | 2.2 | 2.5 | 4.7 |
| Leifheit AG | 215 | 175 | 10.9 | 9.5 | 7.0 | 6.3 | 0.7 | 0.6 | 19.4 | 16.8 | 5.4 | 5.5 | 2.2 |
| Marimekko Oyj | 482 | 473 | 14.0 | 11.9 | 10.9 | 9.5 | 2.5 | 2.3 | 18.4 | 15.9 | 3.8 | 6.3 | 5.5 |
| Nokian Tyres plc | 942 | 1580 | 17.0 | 12.1 | 7.4 | 5.6 | 1.1 | 1.0 | 20.6 | 12.3 | 4.4 | 5.1 | 0.7 |
| Orthex Oyj | 90 | 107 | 10.3 | 8.7 | 7.2 | 6.3 | 1.2 | 1.1 | 13.1 | 10.8 | 4.9 | 5.5 | 2.1 |
| Rapala VMC Oyj | 53 | 178 | 19.8 | 11.8 | 8.6 | 6.7 | 0.8 | 0.6 | 144.1 | 36.5 | | 1.5 | 0.4 |
| Stanley Black & Decker Inc | 8414 | 13522 | 10.2 | 8.8 | 8.6 | 7.6 | 1.0 | 1.0 | 12.6 | 10.1 | 5.3 | 5.4 | 1.0 |
| Villeroy & Boch AG | 468 | 904 | 11.8 | 9.0 | 6.3 | 5.4 | 0.6 | 0.6 | 13.5 | 8.9 | 5.6 | 6.3 | 1.2 |
| Husqvarna | 2433 | 3547 | 10.2 | 8.5 | 5.7 | 5.1 | 0.8 | 0.8 | 11.4 | 9.0 | 4.7 | 5.9 | 1.0 |
| Fiskars (Inderes) | 1153 | 1574 | 14.0 | 12.2 | 10.5 | 7.7 | 1.3 | 1.3 | 17.0 | 13.7 | 6.0 | 6.1 | 1.5 |
| Average | | | 13.2 | 10.5 | 8.4 | 7.3 | 1.3 | 1.2 | 28.9 | 15.4 | 4.6 | 5.0 | 2.0 |
| Median | | | 11.4 | 9.6 | 7.3 | 6.5 | 0.9 | 0.9 | 15.9 | 12.6 | 4.9 | 5.5 | 1.2 |
| Diff-% to median | | | 23 % | 27 % | 43 % | 19 % | 48 % | 46 % | 7% | 8 % | 21 % | 11 % | 25 % |

Source: Refinitiv / Inderes

Income statement

| Income statement | 2023 | Q1'24 | Q2'24 | Q3'24 | Q4'24 | 2024 | Q1'25 | Q2'25e | Q3'25e | Q4'25e | 2025 e | 2026 e | 2027 e | 2028e |
|------------------------|---------|---------|---------|--------|--------|--------|--------|--------|--------|--------|---------------|---------------|---------------|--------|
| Revenue | 1130 | 283 | 281 | 256 | 337 | 1157 | 292 | 284 | 260 | 342 | 1178.1 | 1226 | 1275 | 1327 |
| Vita | 555 | 126 | 130 | 139 | 210 | 605 | 127 | 131 | 142 | 214 | 615 | 645 | 678 | 711 |
| Fiskars | 571 | 156 | 150 | 115 | 126 | 547 | 164 | 152 | 117 | 126 | 558 | 575 | 592 | 610 |
| Other | 4.0 | 1.0 | 1.0 | 1.5 | 1.3 | 4.8 | 1.2 | 1.0 | 1.5 | 1.3 | 5.0 | 5.0 | 5.0 | 5.0 |
| EBITDA | 165 | 26.5 | 22.4 | 20.0 | 51.6 | 121 | 14.2 | 32.6 | 40.3 | 63.3 | 150.4 | 201 | 218 | 229 |
| Depreciation | -66.0 | -20.1 | -22.1 | -20.5 | -20.7 | -83.4 | -18.8 | -18.2 | -18.2 | -18.2 | -73.4 | -73.8 | -76.1 | -75.0 |
| EBIT (excl. NRI) | 110 | 25.1 | 19.2 | 24.3 | 42.9 | 112 | 26.8 | 18.4 | 22.1 | 45.1 | 112 | 127 | 142 | 154 |
| EBIT | 98.9 | 6.4 | 0.3 | -0.5 | 30.9 | 37.1 | -4.6 | 14.4 | 22.1 | 45.1 | 77 | 127 | 142 | 154 |
| Vita | 62.3 | -0.1 | 1.7 | 12.7 | 33.3 | 47.6 | 1.3 | 1.4 | 15.6 | 38.6 | 56.9 | 67.8 | 77.9 | 85.4 |
| Fiskars | 73.8 | 29.5 | 22.2 | 13.7 | 11.9 | 77.3 | 30.6 | 20.0 | 10.0 | 10.0 | 70.6 | 75.0 | 80.0 | 85.0 |
| Other | -25.8 | -4.3 | -4.8 | -2.0 | -2.3 | -13.4 | -5.1 | -3.0 | -3.5 | -3.5 | -15.1 | -15.6 | -15.9 | -16.2 |
| Net financial items | -24.0 | -3.8 | -9.0 | -5.6 | -6.8 | -25.2 | -12.2 | -6.0 | -5.5 | -5.5 | -29.2 | -18.0 | -16.0 | -15.0 |
| PTP | 79.7 | 3.6 | -7.7 | -4.2 | 26.8 | 18.5 | -16.1 | 8.9 | 17.1 | 40.1 | 50.0 | 110 | 127 | 140 |
| Taxes | -9.7 | -1.2 | 1.8 | -1.6 | 9.9 | 8.9 | 3.0 | -1.8 | -3.4 | -8.0 | -10.2 | -25.1 | -29.0 | -32.0 |
| Minority interest | -0.2 | 0.0 | -0.3 | 0.0 | 0.0 | -0.3 | -0.1 | 0.0 | 0.0 | 0.0 | -0.1 | -1.0 | -1.0 | -1.0 |
| Net earnings | 69.9 | 2.4 | -6.3 | -5.8 | 36.7 | 27.1 | -13.2 | 7.2 | 13.7 | 32.1 | 39.7 | 84.1 | 97.1 | 107 |
| EPS (adj.) | 1.01 | 0.21 | 0.11 | 0.19 | 0.57 | 1.07 | 0.15 | 0.13 | 0.17 | 0.40 | 0.84 | 1.04 | 1.20 | 1.33 |
| EPS (rep.) | 0.87 | 0.03 | -0.08 | -0.07 | 0.45 | 0.33 | -0.16 | 0.09 | 0.17 | 0.40 | 0.49 | 1.04 | 1.20 | 1.33 |
| | | | | | | | | | | | | | | |
| Key figures | 2023 | Q1'24 | Q2'24 | Q3'24 | Q4'24 | 2024 | Q1'25 | Q2'25e | Q3'25e | Q4'25e | 2025e | 2026e | 2027e | 2028e |
| Revenue growth-% | -9.5 % | 2.9 % | 5.0 % | 6.1 % | -2.5 % | 2.4 % | 3.2 % | 1.0 % | 1.7 % | 1.4 % | 1.8 % | 4.0 % | 4.0 % | 4.1 % |
| Adjusted EBIT growth-% | -27.0 % | -19.3 % | -19.0 % | 37.3 % | 13.8 % | 1.2 % | 6.8 % | -3.9 % | -9.0 % | 5.1 % | 0.8 % | 13.1 % | 11.7 % | 8.5 % |
| EBITDA-% | 14.6 % | 9.4 % | 8.0 % | 7.8 % | 15.3 % | 10.4 % | 4.9 % | 11.5 % | 15.5 % | 18.5 % | 12.8 % | 16.4 % | 17.1 % | 17.3 % |
| Adjusted EBIT-% | 9.8 % | 8.9 % | 6.8 % | 9.5 % | 12.7 % | 9.6 % | 9.2 % | 6.5 % | 8.5 % | 13.2 % | 9.5 % | 10.4 % | 11.1 % | 11.6 % |
| Net earnings-% | 6.2 % | 0.8 % | -2.2 % | -2.3 % | 10.9 % | 2.3 % | -4.5 % | 2.5 % | 5.3 % | 9.4 % | 3.4 % | 6.9 % | 7.6 % | 8.1 % |

Balance sheet

| Assets | 2023 | 2024 | 2025e | 2026e | 2027e |
|--------------------------|------|------|-------|-------|-------|
| Non-current assets | 1029 | 1070 | 1039 | 1047 | 1055 |
| Goodwill | 220 | 226 | 226 | 226 | 226 |
| Intangible assets | 372 | 378 | 335 | 330 | 325 |
| Tangible assets | 307 | 306 | 318 | 331 | 344 |
| Associated companies | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other investments | 91.0 | 97.4 | 97.4 | 97.4 | 97.4 |
| Other non-current assets | 11.0 | 13.9 | 13.9 | 13.9 | 13.9 |
| Deferred tax assets | 28.4 | 48.8 | 48.8 | 48.8 | 48.8 |
| Current assets | 726 | 641 | 597 | 596 | 620 |
| Inventories | 364 | 331 | 283 | 282 | 293 |
| Other current assets | 5.6 | 7.6 | 7.6 | 7.6 | 7.6 |
| Receivables | 229 | 242 | 236 | 233 | 242 |
| Cash and equivalents | 127 | 60.8 | 70.7 | 73.5 | 76.5 |
| Balance sheet total | 1755 | 1711 | 1636 | 1643 | 1675 |

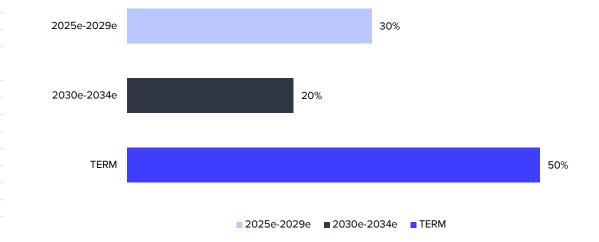
| Liabilities & equity | 2023 | 2024 | 2025 e | 2026 e | 2027 e |
|-----------------------------|------|------|---------------|---------------|---------------|
| Equity | 824 | 797 | 768 | 784 | 810 |
| Share capital | 77.5 | 77.5 | 77.5 | 77.5 | 77.5 |
| Retained earnings | 742 | 715 | 686 | 702 | 728 |
| Hybrid bonds | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Revaluation reserve | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other equity | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Minorities | 3.8 | 4.3 | 4.3 | 4.3 | 4.3 |
| Non-current liabilities | 506 | 502 | 437 | 430 | 424 |
| Deferred tax liabilities | 38.8 | 36.9 | 36.9 | 36.9 | 36.9 |
| Provisions | 15.4 | 15.8 | 15.8 | 15.8 | 15.8 |
| Interest bearing debt | 448 | 445 | 380 | 373 | 367 |
| Convertibles | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other long term liabilities | 4.1 | 4.4 | 4.4 | 4.4 | 4.4 |
| Current liabilities | 425 | 413 | 431 | 429 | 440 |
| Interest bearing debt | 126 | 110 | 107 | 92.4 | 90.9 |
| Payables | 287 | 285 | 306 | 319 | 332 |
| Other current liabilities | 12.5 | 17.9 | 17.9 | 17.9 | 17.9 |
| Balance sheet total | 1755 | 1711 | 1636 | 1643 | 1675 |

DCF-calculation

| DCF model | 2024 | 2025e | 2026e | 2027e | 2028 e | 2029 e | 2030 e | 2031e | 2032 e | 2033 e | 2034e | TERM |
|---|-------|-------|--------------|--------|---------------|---------------|---------------|--------|---------------|---------------|--------|--------|
| Revenue growth-% | 2.4 % | 1.8 % | 4.0 % | 4.0 % | 4.1 % | 2.0 % | 2.0 % | 2.0 % | 2.0 % | 2.0 % | 2.0 % | 2.0 % |
| EBIT-% | 3.2 % | 6.5 % | 10.4 % | 11.1 % | 11.6 % | 12.0 % | 12.0 % | 12.0 % | 12.0 % | 11.5 % | 11.5 % | 11.5 % |
| EBIT (operating profit) | 37.1 | 77.0 | 127 | 142 | 154 | 162 | 166 | 169 | 172 | 168 | 172 | |
| + Depreciation | 83 | 73 | 74 | 76 | 75 | 77 | 78 | 79 | 81 | 79 | 80 | |
| - Paid taxes | -13 | -10 | -25 | -29 | -32 | -34 | -35 | -35 | -36 | -35 | -36 | |
| - Tax, financial expenses | -6.0 | -6.2 | -4.1 | -3.7 | -3.5 | -3.5 | -3.5 | -3.5 | -3.5 | -3.5 | -3.5 | |
| + Tax, financial income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| - Change in working capital | 22 | 75.9 | 16.0 | -7.9 | -8.3 | -4.2 | -4.3 | -4.4 | -4.5 | -4.6 | -4.7 | |
| Operating cash flow | 123 | 210 | 188 | 178 | 185 | 198 | 202 | 205 | 209 | 204 | 208 | |
| + Change in other long-term liabilities | 1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| - Gross CAPEX | -104 | -43 | -82 | -84 | -84 | -79 | -81 | -84 | -83 | -78 | -94 | |
| Free operating cash flow | 20 | 167 | 106 | 93.1 | 102 | 119 | 121 | 121 | 126 | 126 | 114 | |
| +/- Other | 0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| FCFF | 20 | 167 | 106 | 93.1 | 102 | 119 | 121 | 121 | 126 | 126 | 114 | 1790 |
| Discounted FCFF | | 158 | 92.5 | 74.8 | 75 | 81 | 76 | 70 | 67 | 62 | 52 | 813 |
| Sum of FCFF present value | | 1622 | 1464 | 1371 | 1297 | 1221 | 1141 | 1064 | 994 | 927 | 865 | 813 |
| Enterprise value DCF | | 1622 | | | | | | | | | | |

| Enterprise value DCF | 1622 |
|-----------------------------|------|
| - Interest bearing debt | -555 |
| + Cash and cash equivalents | 60.8 |
| -Minorities | -6 |
| -Dividend/capital return | -34 |
| Equity value DCF | 1088 |
| Equity value DCF per share | 13.5 |

Cash flow distribution

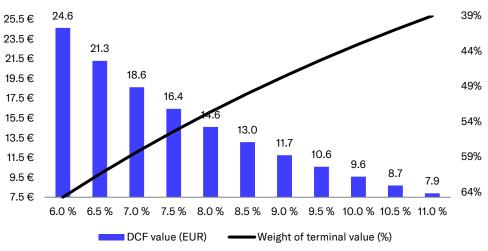


WACC

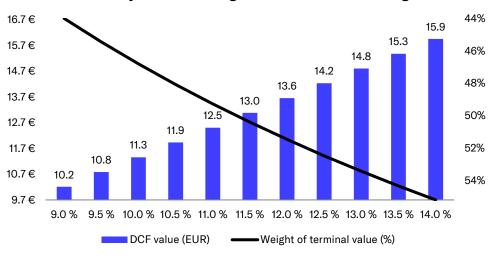
Tax-% (WACC) 24.0 % Target debt ratio (D/(D+E) 10.0 % Cost of debt 5.0 % **Equity Beta** 1.16 Market risk premium 4.75% Liquidity premium 1.00% 2.5 % Risk free interest rate Cost of equity 9.0 % Weighted average cost of capital 8.5 % (WACC)

DCF sensitivity calculations and key assumptions in graphs

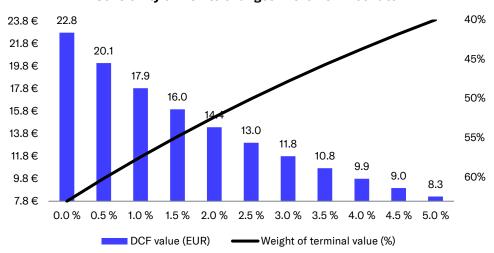




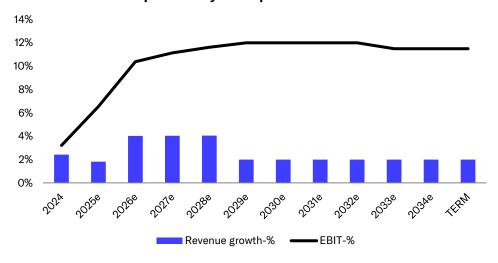
Sensitivity of DCF to changes in the terminal EBIT margin



Sensitivity of DCF to changes in the risk-free rate



Growth and profitability assumptions in the DCF calculation



Summary

Dividend-%

Source: Inderes

5.2 %

4.7 %

5.6 %

6.0 %

| Income statement | 2022 | 2023 | 2024 | 2025 e | 2026 e | Per share data | 2022 | 2023 | 2024 | 2025 e |
|---------------------------|--------|--------|--------|---------------|---------------|--------------------------|--------|--------|--------|---------------|
| Revenue | 1248.4 | 1129.8 | 1157.1 | 1178.1 | 1225.5 | EPS (reported) | 1.22 | 0.87 | 0.33 | 0.49 |
| EBITDA | 193.5 | 164.9 | 120.5 | 150.4 | 201.0 | EPS (adj.) | 1.42 | 1.01 | 1.07 | 0.84 |
| EBIT | 134.7 | 98.9 | 37.1 | 77.0 | 127.2 | OCF / share | -0.64 | 2.39 | 1.52 | 2.60 |
| PTP | 124.1 | 79.7 | 18.5 | 50.0 | 110.2 | FCF / share | -1.71 | -0.28 | 0.24 | 2.07 |
| Net Income | 98.2 | 69.9 | 27.1 | 39.6 | 84.1 | Book value / share | 10.32 | 10.15 | 9.80 | 9.45 |
| Extraordinary items | -16.3 | -11.3 | -74.4 | -35.4 | 0.0 | Dividend / share | 0.80 | 0.82 | 0.84 | 0.85 |
| Balance sheet | 2022 | 2023 | 2024 | 2025 e | 2026e | Growth and profitability | 2022 | 2023 | 2024 | 2025 e |
| Balance sheet total | 1585.6 | 1754.9 | 1711.2 | 1635.8 | 1642.7 | Revenue growth-% | 0% | -10% | 2% | 2 % |
| Equity capital | 835.7 | 823.7 | 796.5 | 768.2 | 783.6 | EBITDA growth-% | -5% | -15% | -27% | 25% |
| Goodwill | 221.2 | 220.1 | 225.9 | 225.9 | 225.9 | EBIT (adj.) growth-% | -2% | -27% | 1% | 1% |
| Net debt | 325.2 | 446.6 | 493.8 | 415.6 | 392.0 | EPS (adj.) growth-% | 18% | -29% | 6% | -22 % |
| | | | | | | EBITDA-% | 15.5 % | 14.6 % | 10.4 % | 12.8 % |
| Cash flow | 2022 | 2023 | 2024 | 2025e | 2026e | EBIT (adj.)-% | 12.1 % | 9.8 % | 9.6 % | 9.5 % |
| EBITDA | 193.5 | 164.9 | 120.5 | 150.4 | 201.0 | EBIT-% | 10.8 % | 8.8 % | 3.2 % | 6.5 % |
| Change in working capital | -218.7 | 36.2 | 22.0 | 75.9 | 16.0 | ROE-% | 11.9 % | 8.5 % | 3.4 % | 5.1 % |
| Operating cash flow | -51.7 | 193.3 | 123.1 | 209.9 | 187.8 | ROI-% | 12.5 % | 7.8 % | 3.2 % | 6.1 % |
| CAPEX | -35.8 | -218.5 | -104.1 | -42.6 | -81.6 | Equity ratio | 52.7 % | 46.9 % | 46.5 % | 47.0 % |
| Free cash flow | -137.4 | -22.9 | 19.7 | 167.3 | 106.1 | Gearing | 38.9 % | 54.2 % | 62.0 % | 54.1 % |
| Valuation multiples | 2022 | 2023 | 2024 | 2025e | 2026e | | | | | |
| EV/S | 1.3 | 1.7 | 1.5 | 1.3 | 1.3 | | | | | |
| EV/EBITDA | 8.1 | 11.4 | 14.2 | 10.5 | 7.7 | | | | | |
| EV/EBIT (adj.) | 10.4 | 17.0 | 15.3 | 14.0 | 12.2 | | | | | |
| P/E (adj.) | 10.8 | 17.5 | 14.0 | 17.0 | 13.7 | | | | | |
| P/B | 1.5 | 1.7 | 1.5 | 1.5 | 1.5 | | | | | |
| | | | | | | | | | | |

6.1 %

1.04 1.04 2.32 1.31 9.64 0.87

2026e

4%
34%
13%
24%
16.4 %
10.4 %
10.9 %
10.2 %
47.7 %
50.0 %

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Reduce

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| Buy | The 12-month risk-adjusted expected shareholder return of |
|-----|---|
| | the share is very attractive |

Accumulate The 12-month risk-adjusted expected shareholder return of the share is attractive

The 12-month risk-adjusted expected shareholder return of

the share is weak

Sell The 12-month risk-adjusted expected shareholder return of

the share is very weak

The assessment of the 12-month risk-adjusted expected total shareholder return based on the above-mentioned definitions is company-specific and subjective. Consequently, similar 12-month expected total shareholder returns between different shares may result in different recommendations, and the recommendations and 12-month expected total shareholder returns between different shares should not be compared with each other. The counterpart of the expected total shareholder return is Inderes' view of the risk taken by the investor, which varies considerably between companies and scenarios. Thus, a high expected total shareholder return does not necessarily lead to positive performance when the risks are exceptionally high and, correspondingly, a low expected total shareholder return does not necessarily lead to a negative recommendation if Inderes considers the risks to be moderate.

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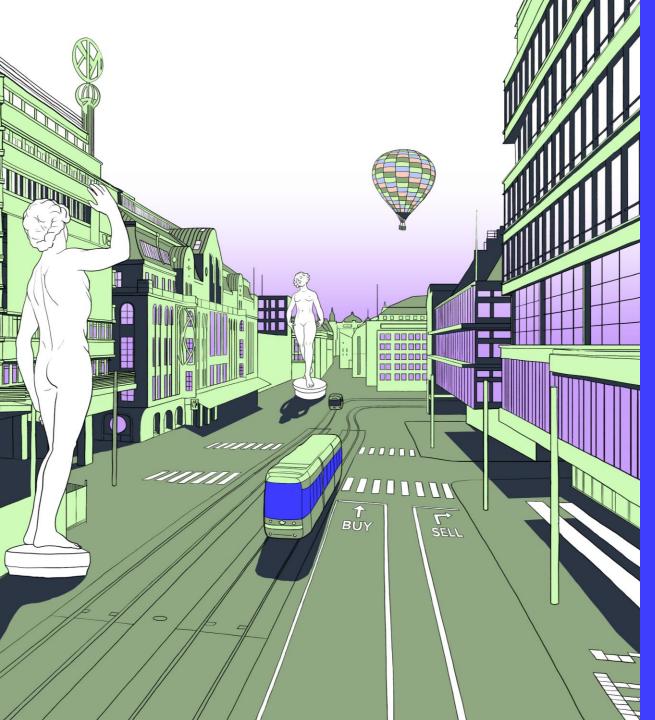
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Recommendation history (>12 mo)

| Date | Recommendation | Target | Share price | | | | | |
|-----------------|----------------|---------|-------------|--|--|--|--|--|
| 1/7/2021 | Accumulate | 16.00 € | 15.26 € | | | | | |
| 2/8/2021 | Reduce | 15.00 € | 15.60 € | | | | | |
| 4/20/2021 | Accumulate | 18.00 € | 16.80 € | | | | | |
| 4/29/2021 | Accumulate | 19.00 € | 17.58 € | | | | | |
| 7/29/2021 | Accumulate | 22.00 € | 20.20 € | | | | | |
| 11/1/2021 | Accumulate | 23.00 € | 21.25 € | | | | | |
| 11/10/2021 | Accumulate | 24.00 € | 21.10 € | | | | | |
| 12/28/2021 | Accumulate | 24.00 € | 22.75 € | | | | | |
| Analyst changed | | | | | | | | |
| 2/5/2022 | Accumulate | 24.00 € | 22.05 € | | | | | |
| 5/2/2022 | Accumulate | 24.00 € | 21.90 € | | | | | |
| 7/19/2022 | Accumulate | 20.00 € | 18.40 € | | | | | |
| Analyst changed | | | | | | | | |
| 7/29/2022 | Accumulate | 20.00 € | 18.60 € | | | | | |
| 9/26/2022 | Accumulate | 18.00€ | 15.20 € | | | | | |
| 10/31/2022 | Accumulate | 18.00 € | 15.22 € | | | | | |
| 12/23/2022 | Accumulate | 17.00 € | 15.22 € | | | | | |
| 1/16/2023 | Accumulate | 17.50 € | 16.80 € | | | | | |
| 2/8/2023 | Accumulate | 18.00€ | 17.10 € | | | | | |
| 3/15/2023 | Accumulate | 18.00€ | 16.62 € | | | | | |
| 4/28/2023 | Accumulate | 17.50 € | 15.70 € | | | | | |
| 7/18/2023 | Accumulate | 17.50 € | 15.90 € | | | | | |
| 7/21/2023 | Accumulate | 17.50 € | 15.88 € | | | | | |
| 10/9/2023 | Reduce | 17.50 € | 17.56 € | | | | | |
| 10/13/2023 | Reduce | 16.00 € | 16.20 € | | | | | |
| 10/27/2023 | Reduce | 15.00 € | 14.28 € | | | | | |
| 1/17/2024 | Sell | 15.00 € | 17.58 € | | | | | |
| 2/9/2024 | Sell | 15.00 € | 17.20 € | | | | | |
| 3/20/2024 | Sell | 15.00 € | 16.78 € | | | | | |
| 4/26/2024 | Sell | 15.00 € | 17.20 € | | | | | |
| 7/19/2024 | Sell | 15.00 € | 16.60 € | | | | | |
| 9/4/2024 | Sell | 15.00 € | 16.00 € | | | | | |
| 10/25/2024 | Reduce | 15.00 € | 15.64 € | | | | | |
| 2/7/2025 | Reduce | 15.00 € | 15.18 € | | | | | |
| 3/20/2025 | Reduce | 15.00 € | 15.72 € | | | | | |
| 4/9/2025 | Reduce | 13.50 € | 14.24 € | | | | | |
| 4/25/2025 | Reduce | 13.50 € | 14.26 € | | | | | |
| | | | | | | | | |



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