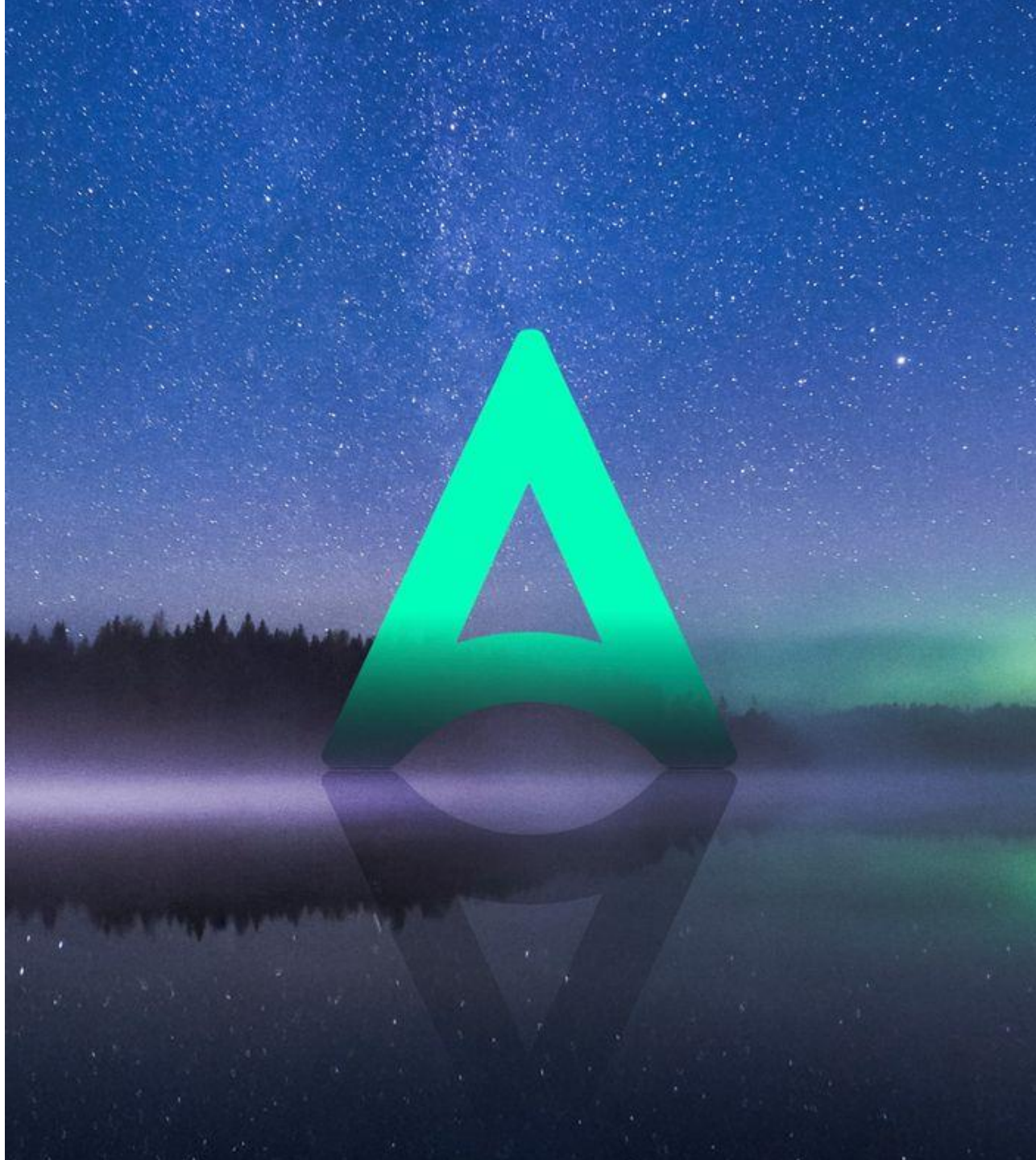
AUROORA GROUP

11/20/2026 08:00 EET

This is a translated version of the ”Virtaa riittää” report, published on 11/20/2026



Roni Peuranheimo, Analyst
+358 505610455
roni.peuranheimo@inderes.fi



INDERES CORPORATE CUSTOMER

COMPANY REPORT

There's plenty of power

Auroora's Q3 figures clearly exceeded our estimates, particularly as organic growth remained very strong and profitability improved across all segments. Returns on capital are already strong, and new capital for investment is being generated at an accelerating pace thanks to strong cash flow. Thus, the compounder's model is currently working exactly as it should. Against this backdrop, we believe the valuation remains attractive. We raise our target price to EUR 12.0 (was EUR 11.5) and reiterate our Accumulate recommendation.

Organic growth continued as strong

Auroora's Q3 revenue grew by 37% to 73.6 MEUR, clearly exceeding our forecast of 27% growth. The beat was driven by stronger-than-expected organic growth (21%), while the impact of acquisitions (16%) was in line with our expectations. As expected, organic growth was again strong in the Electrification and Automation segment (39%), where data center investments, among other things, are accelerating electrification. Growth was broad-based and did not rely on individual projects. Auroora's EBITA nearly doubled to 8.4 MEUR (Q3'25: 4.3 MEUR) and also exceeded our 6.5 MEUR estimate. The split between organic and inorganic growth in earnings was roughly the same as in revenue.

Operating cash flow was also strong (7.3 MEUR including leases), and net debt/EBITDA fell to 0.5x at the end of the quarter (Q2'26: 0.7x). Return on capital (ROCE) has already risen above 20%, so in our view, the compounder model is currently working across all key metrics.

New deals raise estimates

Auroora does not provide guidance, so the most important metric for the near-term outlook is the order book. It was 167 MEUR, or ~25% higher than a year ago, and practically on par with Q2. Demand has thus remained strong, but we consider it likely that the organic growth rate will slow down next year against very strong comparison periods.

We again clearly raise our estimates (adj. EBIT 2027e-2028e 17%), driven by the Q3 figures, slightly higher organic growth estimates, and the acquisitions the company completed after the review period. The exact valuation multiples for these are not known, but according to the company, the multiples were in line with its investment criteria (EV/EBITA 4x-8x). The EBITA margin for all targets is also clearly in the double digits, although the earnings level of the Labko acquisition will likely face some pressure immediately following the deal, as it is carved out from a larger entity and the company must invest, e.g., in a new ERP system. In the Coating Source and BRIX Facades acquisitions, the company bought a 70% stake, so part of their earnings will belong to minority shareholders going forward. As a result, our EPS estimates rise less than our operating estimates (going forward, a slightly larger share of earnings will go to minority interests). Auroora has a call option for the remaining 30%.

We remain on board as the flywheel progresses promisingly

Auroora's multiples for the current year are somewhat demanding, but investors should keep their sights set on 2027, when the completed acquisitions will be reflected in the figures. This puts the adjusted P/E at 16x and the adjusted EV/EBIT at 12.5x. We consider the levels to be moderate, considering the company's organic and inorganic growth outlook. Our DCF model value rose to EUR 10.5, which is roughly in line with the current share price. Thus, we believe the share does not price in future value-creating acquisitions on top of the current business. Valuation risk has increased following the post-listing share price rise, but considering the value creation opportunities from acquisitions and the organic performance of the business, we still find the risk/reward attractive.

Recommendation
Accumulate
(was Accumulate)

Target price:
EUR 12.00
(was EUR 11.50)

Share price:
EUR 10.54

Business risk



Valuation risk

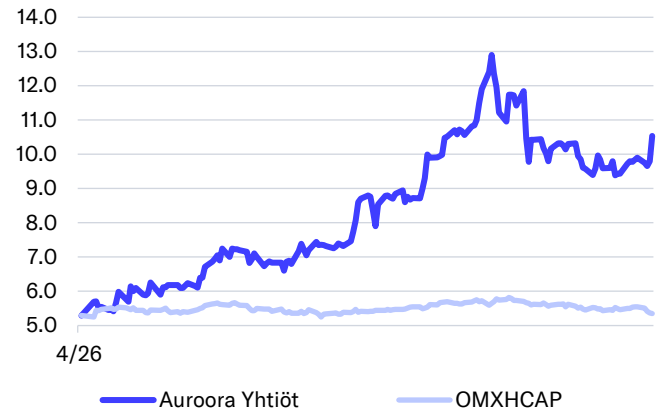


	2025	2026e	2027e	2028e
Revenue	205.4	277.0	319.7	337.7
growth-%	44%	35%	15%	6%
EBIT adj.	12.8	23.1	27.6	29.1
EBIT-% adj.	6.2 %	8.4 %	8.6 %	8.6 %
Net Income	2.4	8.0	13.7	15.7
EPS (adj.)	0.38	0.54	0.66	0.72
P/E (adj.)	0.0	19.7	15.9	14.6
P/B	0.0	2.8	2.5	2.3
Dividend yield-%		0.2 %	0.3 %	0.4 %
EV/EBIT (adj.)	4.0	15.1	12.5	11.2
EV/EBITDA	3.0	11.9	9.6	8.6
EV/S	0.2	1.3	1.1	1.0

Source: Inderes

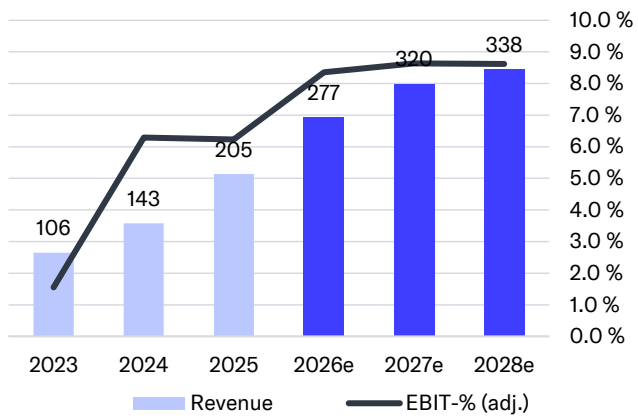
Guidance (No guidance)

Share price



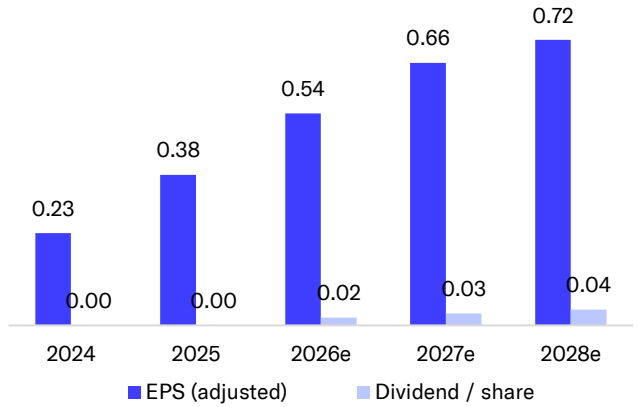
Source: Millistream Market Data AB

Revenue and EBIT-% (adj.)



Source: Inderes

EPS and DPS



Source: Inderes

Value drivers

- The compound interest effect when free cash flow is allocated to acquisitions with a targeted return on capital of over 15%
- Investing net proceeds from the IPO (around 38 MEUR) into SME acquisitions at low multiples
- Succeeding in developing current holdings
- Strong growth drivers especially in the Electrification and Automation segment

Risk factors

- Failure in acquisitions
- Finding suitable acquisition targets that meet the criteria
- Dependence on the development of the Finnish economy
- The EBIT margin still lags behind the best peers, somewhat limiting cyclical resilience
- Key personnel risks in a decentralized organization

Valuation	2026e	2027e	2028e
Share price	10.5	10.5	10.5
Number of shares, millions	30.0	30.0	30.0
Market cap	316	316	316
EV	350	345	327
P/E (adj.)	19.7	15.9	14.6
P/E	39.3	23.0	20.1
P/B	2.8	2.5	2.3
P/S	1.1	1.0	0.9
EV/Sales	1.3	1.1	1.0
EV/EBITDA	11.9	9.6	8.6
EV/EBIT (adj.)	15.1	12.5	11.2
Payout ratio (%)	7.5 %	6.5 %	7.6 %
Dividend yield-%	0.2 %	0.3 %	0.4 %

Source: Inderes

Estimates once again clearly beaten

Electrification and Automation drove growth again

Auroora's Q3 revenue grew 37% to 73.6 MEUR (Q3'25: 53.8 MEUR), exceeding our 68.2 MEUR estimate clearly. Organic growth was 21% and the impact of acquisitions was 16%. The beat came from the Electrification and Automation segment, whose revenue grew 39% to 45.5 MEUR (estimate: 38.0 MEUR). Growth was mainly organic, and the quarter was supported by percentage-of-completion revenue recognition from a major BTB Transformers project and the completion of Sähkölandia projects. However, similar deliveries occur for the company on a regular basis. Growth for the largest company, Arnon, was the most moderate in the segment.

Industrial Products and Services grew 30% to 21.4 MEUR driven by acquisitions, falling short of our estimate (24.0 MEUR). Organic growth was weighed down by a strong comparison period for Suomen Vuokrakontti, but according to the company, organic growth was nonetheless positive.

Clean Water and Environmental Technology grew 45% to 6.6 MEUR due to the Rasmix acquisition and organic growth.

Profitability improved in all segments

Adjusted EBITA nearly doubled to 8.4 MEUR (Q3'25: 4.3 MEUR) and far exceeded our expectation. According to the company, earnings growth was split between organic and inorganic growth in the same proportion as revenue. In Electrification and Automation, adjusted EBITA more than doubled to 3.6 MEUR (Q3'25: 1.4 MEUR), driven in particular by the growth of BTB Transformers (estimate: 1.9 MEUR). Earnings in Industrial Products and Services rose to 4.0 MEUR (18.6% of revenue), supported by, among other things, Telatek's strong quarter. Clean Water's adjusted EBITA tripled to 0.9 MEUR, supported by Rasmix and the Vestelli/Avalon entity. In our view, the segment's turnaround has progressed promisingly.

Net financial expenses were -0.4 MEUR, eased by a ~0.6 MEUR positive revaluation of contingent considerations. The company stated it was related to one group company that performed weakly, but Auroora did not disclose which company it was. Earnings per share were EUR 0.16, exceeding our EUR 0.12 estimate.

Cash flow strong, balance sheet leaves room for deals

Free cash flow (excl. acquisitions) was 6.4 MEUR, although 1.6 MEUR was tied up in working capital. Stable and strong cash flow is critical for the compounder model to work.

The net debt/EBITDA ratio decreased to 0.5x (Q2'26: 0.7x target under 2.0x). This does not yet reflect the deals made after the quarter, but we estimate that the level will remain below 1x through the end of the year. Thus, the company would be in a position to immediately allocate at least ~30 MEUR more to new transactions. Return on capital employed (ROCE) also already rose to 20%, clearly above the company's own target (over 15%). We consider it possible that the level may level off or decline slightly as the company allocates more capital to acquisitions.

Estimates	Q3'25	Q3'26	Q3'26e	Q3'26e	Consensus		Difference (%)	2026e
MEUR / EUR	Comparison	Actualized	Inderes	Consensus	Low	High	Act. vs. inderes	Inderes
Revenue	53.8	73.6	68.2				8%	277
EBITA (oik.)	4.3	8.4	6.5					21.8
EBIT	2.1	6.4	4.5				42%	15.2
PTP	1.5	6.0	4.0				50%	10.2
EPS (reported)	-	0.16	0.12				34%	0.27
Revenue growth-%	-	36.7 %	26.8 %				10 pp	34.9 %
EBITA (oik.)	8.0 %	11.4 %	9.5 %				1.9 pp	8.4 %

Source: Inderes

New acquisitions included in estimates

Order book stabilizes at a high level

Auroora does not provide guidance, so the order book is the most important metric for the near-term outlook. At the end of Q3, it stood at 167 MEUR, which is ~25% higher than a year earlier and roughly in line with Q2.

Demand has remained good, and the leveling off partly reflects strong deliveries during the quarter. We consider a slowdown in the organic growth of Electrification and Automation against very tough comparison periods to be quite likely next year, even though we estimate that the demand outlook will remain favorable. This, in turn, affects the organic growth of the entire Group.

M&A pace accelerated toward year-end

After the review period, Auroora agreed on 3 new deals. Labko (revenue of ~10.5 MEUR) strengthens the Clean Water and Environmental Technology segment and, the company says it forms a leading Nordic player in separator systems together with Vestell and Avalon Nordic. The separation of Labko from the Orbia Group will cause additional costs in the initial phase as the company needs to invest in its own systems (e.g. ERP).

Coating Source (~6 MEUR) and BRIX Facades (~7 MEUR) bring renovation as a new area to the Industrial Products and Services segment, and both have grown extremely well even in a weak construction cycle. Auroora acquired 70% of them, and it has a call option on the remaining stake. The companies are fully consolidated into the Group, and the redemption price is recognized as a non-interest-bearing liability. The new companies also increase the Group's seasonality, as summer is their strongest season. Thus, Q1 stands out clearly as the weakest quarter in terms of earnings.

Acquisitions drive estimate changes, but organic forecasts also rise

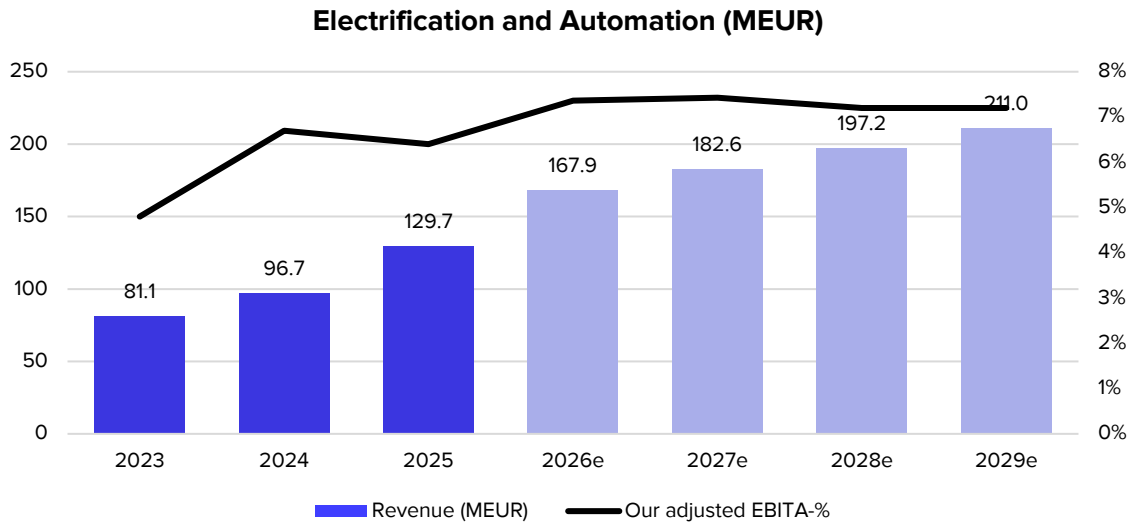
We raise our revenue estimate for 2026 by 4% to 277 MEUR and our adjusted EBIT estimate by 10%, driven by the Q3 beat and a slight upward revision to our Q4 estimate. We raise our 2027e-2028e revenue estimates by 11% and our adjusted EBIT estimates by 17%. More than half of the upgrade stems from new acquisitions, with the rest coming particularly from upward revisions to organic estimates in Electrification and Automation.

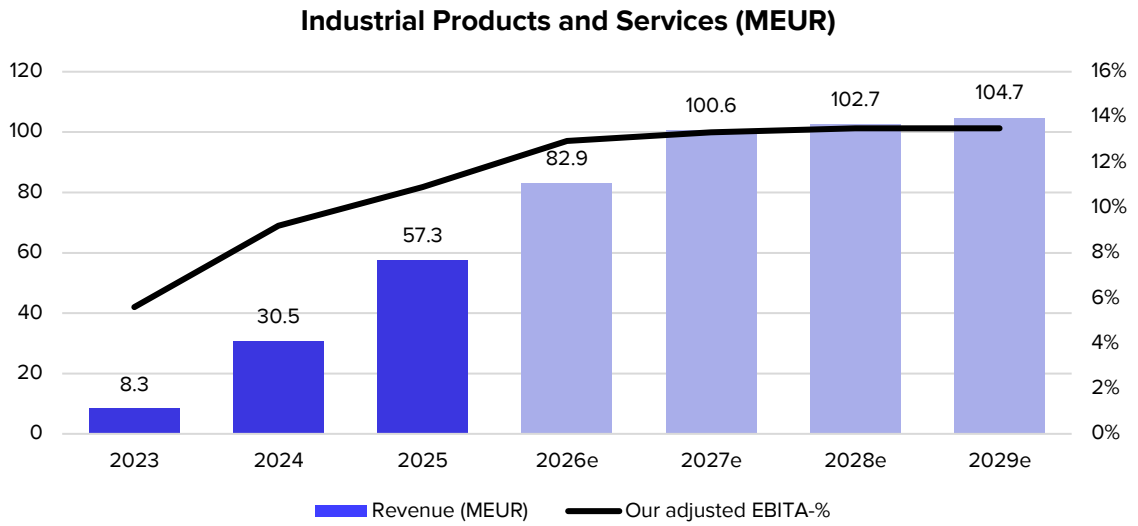
We expect revenue to grow by 15% to 320 MEUR next year. In our estimates, ~9% of this is inorganic from completed acquisitions, and 6% is organic growth. We expect organic growth in all segments We stillo expect the fastest growth in the Electrification and Automation segment, supported by demand that we expect to remain strong. Demand is supported by, e.g., the broader electrification of society, accelerated by data centers. We expect adjusted EBITA to rise to 28.5 MEUR, which is similarly driven primarily by completed acquisitions, but also by moderate organic earnings growth. Our EPS estimates rise more modestly (2027e-2028e: around +10%), as we slightly raise our estimates for financial expenses and the minority interest share of earnings.

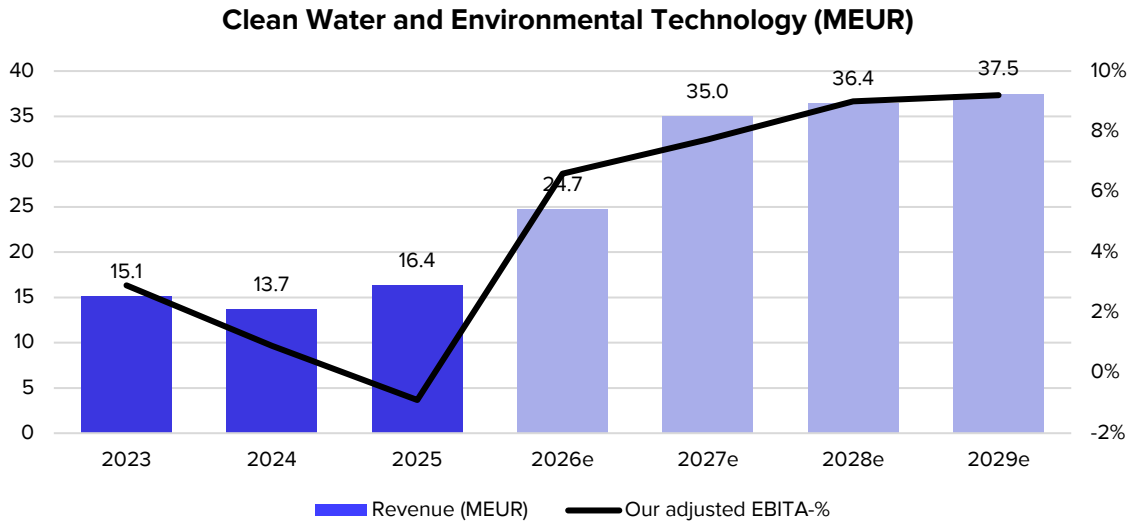
Estimate revisions	2026e	2026e	Change	2027e	2027e	Change	2028e	2028e	Change
MEUR / EUR	Old	New	%	Old	New	%	Old	New	%
Revenue	267	277	4%	288	320	11%	305	338	11%
EBITDA	27.2	29.4	8%	30.9	35.7	16%	32.9	38.0	16%
EBIT (exc. NRIs)	21.0	23.1	10%	23.6	27.6	17%	24.9	29.1	17%
EBIT	13.0	15.2	17%	16.4	19.9	21%	17.7	21.7	23%
PTP	8.3	10.2	24%	15.4	17.1	11%	17.2	19.5	13%
EPS (excl. NRIs)	0.50	0.54	7%	0.61	0.66	9%	0.66	0.72	10%
DPS	0.02	0.02	0%	0.03	0.03	0%	0.04	0.04	0%

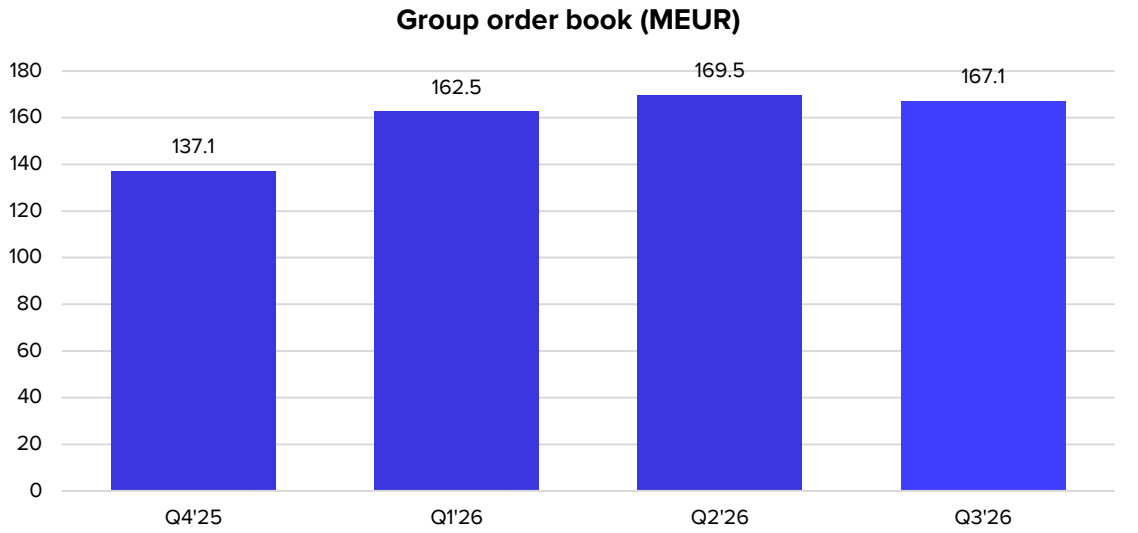
Source: Inderes

Estimates and order book









Valuation

Next year's multiples are reasonable

Auroora's value creation opportunities, in line with its compounder model, consist of two components. The first is the current business, which, however, is a constantly evolving entity in the compounder model. The second component is the value creation potential of the acquisition strategy. For a compounder stock's risk/reward ratio, it is relevant how much the stock prices in successful capital allocation. The value that should be attributed to future arrangements is influenced by, among other things, the company's historical track record of value creation (returns on capital), its balance sheet position, and the M&A market situation (availability and valuation levels of targets), all of which affect the reinvestment rate.

We favor earnings and balance sheet-based valuation multiples, the DCF model, and peer valuation in our valuation of Auroora. However, it is worth noting that for a compounder like Auroora, defining too precise and static a range for multiples can lead to viewing the company from too short a perspective and solely based on its current operations.

Based on our 2026 and 2027 estimates, Auroora's adjusted EV/EBIT multiples are 15x-12.5x (additional purchase prices accounted for through working capital in 2027 net debt). The corresponding adjusted P/E ratios are 20x-16x. The current year's multiples are tight, but they do not yet fully account for the impact of acquisitions made this year. In our view, next year's multiples are already very moderate, considering the company's current business trend, return on capital, and value creation opportunities in transactions.

Discount to peers remains

A reasonably good peer group is available for Auroora, as there is a rather abundant number of listed compounders. The peers are not perfectly comparable in terms of return on capital or risk profiles, but overall, we believe the peer group's valuation provides a good benchmark for Auroora's valuation. We believe that peers and Auroora also compete for potential acquisition targets. Compared to its peers, Auroora is currently valued at a 2-18% discount using the median valuation multiples for 2026-2027. Auroora's better return on capital compared to the peer median could justify a higher valuation, but we are not yet ready to accept the multiples of the best compounders for the company, as Auroora's track record is still relatively short.

Future capital allocation still reasonably priced

We also approach Auroora's valuation through a DCF model. We do not model acquisitions in advance, so the DCF model largely reflects the value of the company's current business. Our DCF model now indicates a value of EUR 10.5. Therefore, the company's share price is roughly in line with the value indicated by our DCF model, which shows that the stock does not price in significant success on the M&A front. This keeps the valuation risk moderate, although it has increased following the strong post-IPO share price rise. However, we believe the company's track record of transactions, balance sheet position, and deal flow support leaning on value creation from acquisitions to some extent. Considering these factors and the organic performance of the business, we still find the risk/reward attractive.

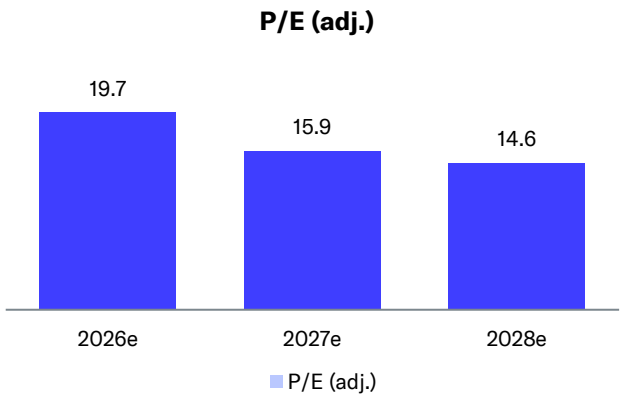
Valuation	2026e	2027e	2028e
Share price	10.5	10.5	10.5
Number of shares, millions	30.0	30.0	30.0
Market cap	316	316	316
EV	350	345	327
P/E (adj.)	19.7	15.9	14.6
P/E	39.3	23.0	20.1
P/B	2.8	2.5	2.3
P/S	1.1	1.0	0.9
EV/Sales	1.3	1.1	1.0
EV/EBITDA	11.9	9.6	8.6
EV/EBIT (adj.)	15.1	12.5	11.2
Payout ratio (%)	7.5 %	6.5 %	7.6 %
Dividend yield-%	0.2 %	0.3 %	0.4 %

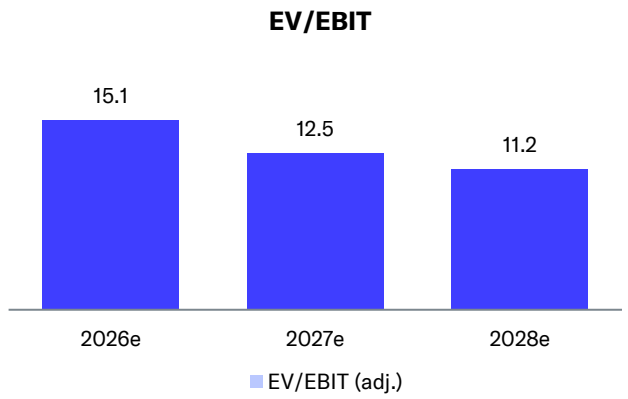
Source: Inderes

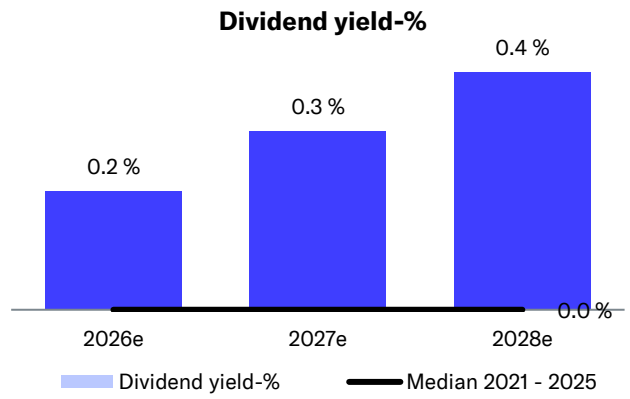
Valuation table

Valuation	2021	2022	2023	2024	2025	2026e	2027e	2028e	2029e
Share price						10.5	10.5	10.5	10.5
Number of shares, millions						30.0	30.0	30.0	30.0
Market cap						316	316	316	316
EV						350	345	327	307
P/E (adj.)						19.7	15.9	14.6	13.2
P/E						39.3	23.0	20.1	16.6
P/B						2.8	2.5	2.3	2.0
P/S						1.1	1.0	0.9	0.9
EV/Sales						1.3	1.1	1.0	0.9
EV/EBITDA						11.9	9.6	8.6	7.6
EV/EBIT (adj.)						15.1	12.5	11.2	10.1
Payout ratio (%)						7.5 %	6.5 %	7.6 %	10.0 %
Dividend yield-%						0.2 %	0.3 %	0.4 %	0.6 %

Source: Inderes







The market cap and enterprise value in the table consider the expected change in the number of shares and net debt for the forecast years.

Peer group valuation

Peer group valuation Company	Market cap MEUR	EV MEUR	EV/EBIT 2026e	 2027e	EV/EBITDA 2026e	 2027e	EV/S 2026e	 2027e	P/E 2026e	 2027e	Dividend yield-% 2026e	 2027e	P/B 2026e
BOREO	72	132	11.6	9.6	9.3	7.9	0.8	0.7	12.1	9.5		0.4	2.4
Indutrade AB	8569	9427	24.2	20.9	17.0	15.1	3.0	2.7	31.5	26.4	1.3	1.5	4.9
Bergman & Beving AB	643	828	21.5	19.9	12.0	11.4	1.8	1.8	29.1	24.5	1.7	1.7	3.7
Momentum Group AB	598	665	23.2	20.6	14.9	13.4	2.3	2.1	30.3	28.5	1.1	1.2	6.9
Bufab AB	2324	2633	23.9	21.1	18.8	16.9	3.3	3.1	31.4	26.4	1.1	1.3	5.6
Addtech AB	7931	8539	29.6	26.3	22.9	20.6	4.1	3.8	38.9	35.0	1.1	1.2	10.5
Beijer Ref AB	7346	8403	22.5	19.5	17.8	15.5	2.3	2.0	29.3	24.7	1.1	1.2	3.3
Beijer Alma AB	1625	1872	16.5	15.1	12.5	11.4	2.5	2.3	21.7	19.0	1.5	1.7	3.6
Lifco AB	10842	11715	22.6	20.5	16.8	15.6	4.3	4.0	30.2	27.3	1.0	1.1	5.8
Lagercrantz Group AB	4310	4775	31.4	26.0	23.6	20.1	5.0	4.2	41.3	32.4	1.1	1.3	10.6
Volati AB	256	406	23.1	14.2	10.1	7.8	1.0	0.9	19.0	11.0	2.4	2.9	3.2
Relais Group Oyj	214	500	16.2	10.7	7.6	6.6	1.1	1.0	12.6	9.6	2.3	2.9	1.5
AddLife AB	1946	2364	27.6	23.8	14.8	13.5	2.4	2.2	39.1	30.5	1.0	1.2	3.6
Addnode Group AB	703	940	16.5	14.1	9.6	8.8	1.7	1.7	22.1	17.5	2.1	2.3	2.6
Instalco AB	1010	1480	17.8	13.7	10.9	9.2	1.1	1.0	18.0	13.3	1.6	2.2	3.0
Seafire AB	44	64	12.7	9.0	6.5	5.5	0.7	0.6	15.6	9.7			0.6
Sdiptech AB	641	641	8.4	6.8	5.9	5.2	1.4	1.3	18.5	14.4			2.2
Fasadgruppen Group AB	128	273	8.4	6.4	6.1	4.9	0.6	0.5	8.6	5.2			0.5
Berner Industrier	113	128	13.4	12.5	9.7	9.2	1.3	1.3	23.2	16.4	1.8	1.9	4.2
Auroora Yhtiöt (Inderes)	**316**	**350**	**15.1**	**12.5**	**11.9**	**9.6**	**1.3**	**1.1**	**19.7**	**15.9**	**0.2**	**0.3**	**2.8**
Average			**19.5**	**16.3**	**13.0**	**11.5**	**2.1**	**2.0**	**24.9**	**20.1**	**1.5**	**1.6**	**4.1**
Median			**21.5**	**15.1**	**12.0**	**11.4**	**1.8**	**1.8**	**23.2**	**19.0**	**1.3**	**1.4**	**3.6**
Diff-% to median			***-30%***	***-17%***	***-1%***	***-15%***	***-31%***	***-39%***	***-15%***	***-16%***	***-85%***	***-80%***	***-22%***

Source: Refinitiv / Inderes

Income statement

Income statement	2024	Q1'25	Q2'25	Q3'25	Q4'25	2025	Q1'26	Q2'26	Q3'26	Q4'26e	2026e	2027e	2028e	2029e
Revenue	**143**	**36.3**	**53.0**	**53.8**	**62.3**	**205**	**51.3**	**75.0**	**73.6**	**77.2**	**277**	**320**	**338**	**355**
Electrification and Automation	143	22.9	34.4	32.7	39.8	130	30.4	45.5	45.5	46.6	168	183	197	211
Industrial Products and Services	0.0	9.0	13.7	16.5	18.2	57.4	15.0	22.3	21.4	24.2	82.9	101	103	105
Clean Water and Environmental Technology	0.0	3.0	4.6	4.6	4.3	16.5	4.9	6.8	6.6	6.4	24.7	35.0	36.4	37.5
EBITDA	**11.4**	**2.0**	**4.2**	**4.9**	**5.7**	**16.8**	**2.8**	**7.6**	**10.0**	**9.0**	**29.4**	**35.7**	**38.0**	**40.4**
EBIT (excl. NRI)	**9.0**					**12.8**	**1.5**	**6.3**	**8.1**	**7.2**	**23.1**	**27.6**	**29.1**	**30.5**
Electrification and Automation (adj. EBITA)	6.5	1.2	1.8	1.4	4.0	8.4	1.3	2.8	3.6	4.7	12.4	13.6	14.2	15.2
Industrial Products and Services (adj. EBITA)	2.8	-0.4	1.4	3.0	2.2	6.3	0.4	3.3	3.9	3.0	10.6	13.4	13.9	14.1
Clean Water and Environmental Technology (adj. EBITA)	0.1	-0.6	0.0	0.3	0.1	-0.2	-0.5	0.7	0.9	0.5	1.6	2.7	3.3	3.4
Others (adj. EBITA)	0.2	0.9	-0.5	-0.4	-1.0	-1.0	0.4	-0.2	-0.1	-0.8	-0.7	-1.2	-1.4	-1.6
EBITA ilman kertaeriä (yhteensä)	**9.6**	**1.1**	**2.8**	**4.2**	**5.4**	**13.5**	**1.7**	**6.5**	**8.3**	**7.4**	**23.9**	**28.5**	**29.9**	**31.2**
EBIT	**3.9**					**5.7**	**-0.7**	**4.2**	**6.4**	**5.4**	**15.2**	**19.9**	**21.7**	**24.5**
Share of profits in assoc. compan.	0.0					0.0	0.0	0.0	0.0	0.0	0.0	-0.6	-0.6	-0.6
Net financial items	-3.1					-2.3	-3.0	-0.8	-0.4	-0.8	-5.0	-2.2	-1.5	-0.3
PTP	**0.8**					**3.4**	**-3.7**	**3.4**	**6.0**	**4.6**	**10.2**	**17.1**	**19.5**	**23.6**
Taxes	-0.3					-0.9	0.2	-0.2	-1.2	-0.9	-2.1	-3.2	-3.6	-4.4
Minority interest	-0.3					-0.1	-0.2	0.1	0.0	0.0	-0.1	-0.2	-0.2	-0.2
Net earnings	**0.8**					**2.4**	**-3.7**	**3.3**	**4.8**	**3.6**	**8.0**	**13.7**	**15.7**	**19.1**
EPS (adj.)	**0.23**					**0.38**	**0.00**	**0.16**	**0.21**	**0.17**	**0.54**	**0.66**	**0.72**	**0.80**
EPS (rep.)	**0.04**					**0.11**	**-0.12**	**0.11**	**0.16**	**0.12**	**0.27**	**0.46**	**0.52**	**0.64**

Key figures	2024	Q1'25	Q2'25	Q3'25	Q4'25	2025	Q1'26	Q2'26	Q3'26	Q4'26e	2026e	2027e	2028e	2029e
Revenue growth-%	34.9 %					43.6 %	41.5 %	41.4 %	36.7 %	23.9 %	34.9 %	15.4 %	5.6 %	5.0 %
Adjusted EBIT growth-%	446.9 %					42.2 %	68.7 %	2597.4 %	282.9 %	-28.4 %	81.0 %	19.3 %	5.4 %	4.8 %
EBITDA-%	8.0 %					8.2 %	5.4 %	10.1 %	13.6 %	11.7 %	10.6 %	11.2 %	11.3 %	11.4 %
Adjusted EBIT-%	6.3 %					6.2 %	3.0 %	8.4 %	11.0 %	9.3 %	8.4 %	8.6 %	8.6 %	8.6 %
Net earnings-%	0.5 %					1.2 %	-7.1 %	4.3 %	6.5 %	4.7 %	2.9 %	4.3 %	4.7 %	5.4 %

Source: Inderes In addition to one-off items, we have adjusted EBIT (adj.) and EPS (adj.) for our estimate of PPA amortization. Furthermore, we have adjusted EPS (adj.) for fair value changes in earn-out payments.

Full-year earnings per share are calculated using the number of shares at year-end.

Balance sheet

Assets	2025	2026e	2027e	2028e
Non-current assets	**125**	**148**	**143**	**138**
Goodwill	62.9	77.4	77.4	77.4
Intangible assets	42.4	48.4	40.1	32.1
Tangible assets	17.1	19.6	23.2	26.7
Associated companies	0.0	0.0	0.0	0.0
Other investments	1.8	1.8	1.8	1.8
Other non-current assets	0.6	0.6	0.6	0.6
Deferred tax assets	0.0	0.0	0.0	0.0
Current assets	**57.1**	**90.6**	**104**	**110**
Inventories	21.4	28.8	33.3	35.2
Other current assets	0.8	0.8	0.8	0.8
Receivables	31.8	41.6	48.0	50.7
Cash and equivalents	3.1	19.4	22.4	23.6
Balance sheet total	**182**	**238**	**247**	**249**

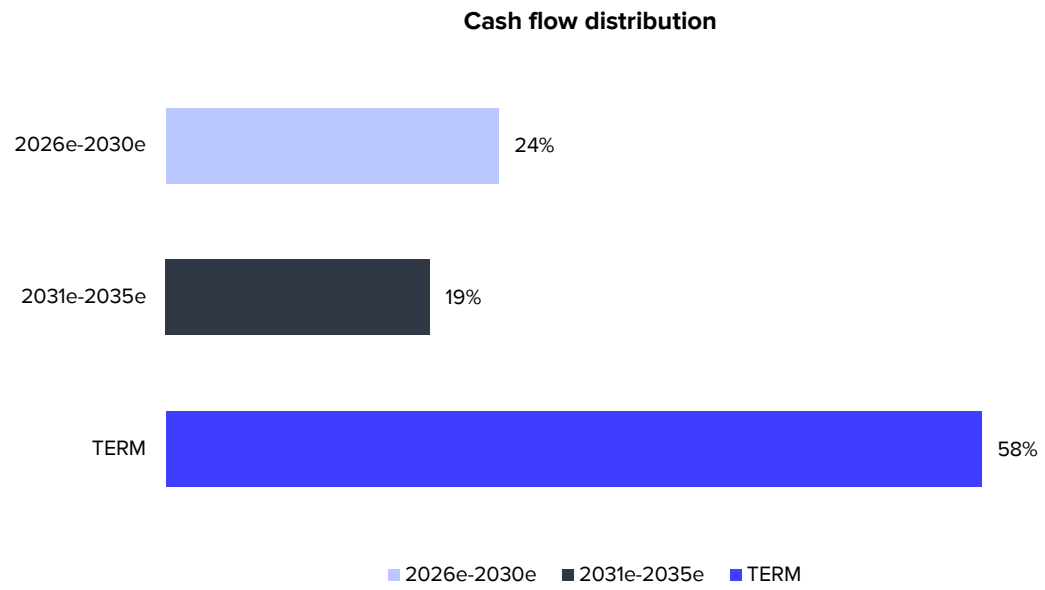
Source: Inderes

Liabilities & equity	2025	2026e	2027e	2028e
Equity	**65.4**	**112**	**125**	**140**
Share capital	0.9	0.9	0.9	0.9
Retained earnings	18.2	26.2	39.4	54.2
Hybrid bonds	0.0	0.0	0.0	0.0
Revaluation reserve	44.8	44.8	44.8	44.8
Other equity	0.1	40.3	40.3	40.3
Minorities	1.4	0.0	0.0	0.0
Non-current liabilities	**52.0**	**49.5**	**49.4**	**37.0**
Deferred tax liabilities	7.7	7.7	7.7	7.7
Provisions	0.0	0.0	0.0	0.0
Interest bearing debt	38.3	32.9	32.7	20.3
Convertibles	0.0	0.0	0.0	0.0
Other long term liabilities	6.0	9.0	9.0	9.0
Current liabilities	**64.5**	**76.6**	**72.7**	**71.6**
Interest bearing debt	15.8	13.4	10.9	6.8
Payables	41.2	55.7	54.4	57.4
Other current liabilities	7.5	7.5	7.5	7.5
Balance sheet total	**182**	**238**	**247**	**249**

DCF-calculation

DCF model	2025	2026e	2027e	2028e	2029e	2030e	2031e	2032e	2033e	2034e	2035e	TERM
Revenue growth-%	43.6 %	34.9 %	15.4 %	5.6 %	5.0 %	5.0 %	4.0 %	4.0 %	4.0 %	3.0 %	2.0 %	2.0 %
EBIT-%	2.8 %	5.5 %	6.2 %	6.4 %	6.9 %	7.0 %	7.5 %	7.8 %	8.2 %	8.2 %	8.2 %	8.2 %
EBIT (operating profit)	**5.7**	**15.2**	**19.9**	**21.7**	**24.5**	**26.1**	**29.0**	**31.4**	**34.4**	**35.4**	**36.1**	
+ Depreciation	11.1	14.2	15.9	16.3	15.9	14.8	12.0	12.5	13.0	13.5	13.9	
- Paid taxes	6.8	-2.1	-3.2	-3.6	-4.4	-4.8	-5.4	-6.0	-6.6	-6.9	-7.1	
- Tax, financial expenses	-0.6	-1.0	-0.5	-0.4	-0.2	0.0	0.0	0.0	0.0	0.0	0.0	
+ Tax, financial income	0.0	0.0	0.1	0.1	0.1	0.1	0.2	0.3	0.4	0.5	0.6	
- Change in working capital	-5.2	-2.8	-12.2	-1.5	-1.4	-1.5	-1.3	-1.3	-1.4	-1.1	-0.7	
Operating cash flow	**17.7**	**23.5**	**20.0**	**32.6**	**34.6**	**34.7**	**34.5**	**37.0**	**39.8**	**41.4**	**42.8**	
+ Change in other long-term liabilities	6.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
- Gross CAPEX	-135.8	-37.2	-11.2	-11.8	-12.3	-12.9	-13.4	-13.9	-14.4	-14.8	-14.1	
Free operating cash flow	**-112.1**	**-10.6**	**8.8**	**20.8**	**22.2**	**21.8**	**21.2**	**23.1**	**25.4**	**26.6**	**28.7**	
+/- Other	0.0	40.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
FCFF	-112.1	29.7	8.8	20.8	22.2	21.8	21.2	23.1	25.4	26.6	28.7	452
Discounted FCFF		**29.4**	**8.1**	**17.5**	**17.3**	**15.6**	**14.0**	**14.0**	**14.2**	**13.7**	**13.7**	**215**
Sum of FCFF present value		373	343	335	318	300	285	271	257	243	229	215
Enterprise value DCF		**373**										
- Interest bearing debt		-54.1										
+ Cash and cash equivalents		3.1										
+ Associated companies		-7.7										
-Minorities		0.0										
-Dividend/capital return		0.0										
Equity value DCF		**314**										
Equity value DCF per share		**10.5**										

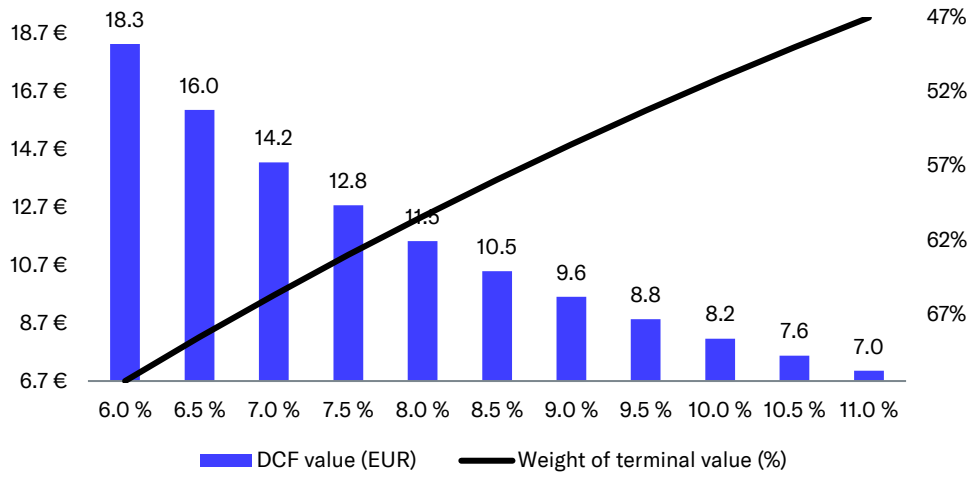
WACC	
Tax-% (WACC)	20.0 %
Target debt ratio (D/(D+E)	20.0 %
Cost of debt	4.5 %
Equity Beta	1.20
Market risk premium	4.75%
Liquidity premium	1.00%
Risk free interest rate	3.0 %
Cost of equity	**9.7 %**
Weighted average cost of capital (WACC)	**8.5 %**



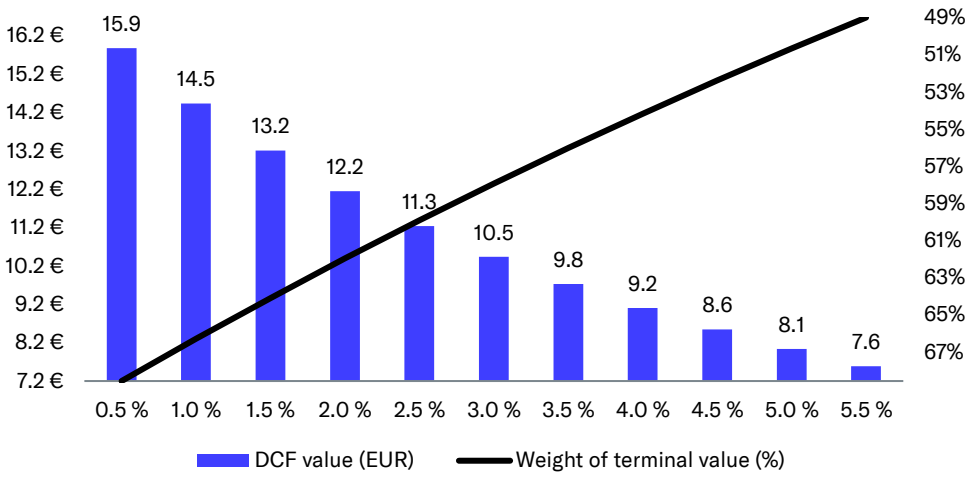
Source: Inderes

DCF sensitivity calculations and key assumptions in graphs

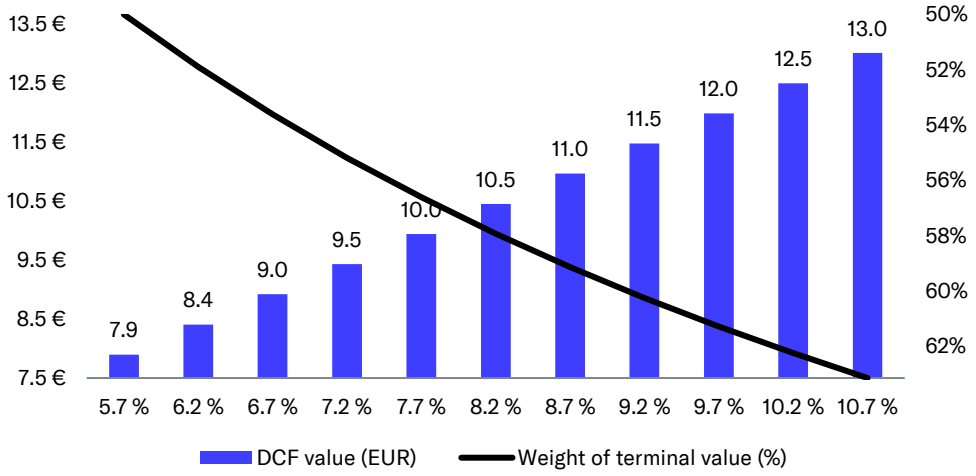
Sensitivity of DCF to changes in the WACC-%



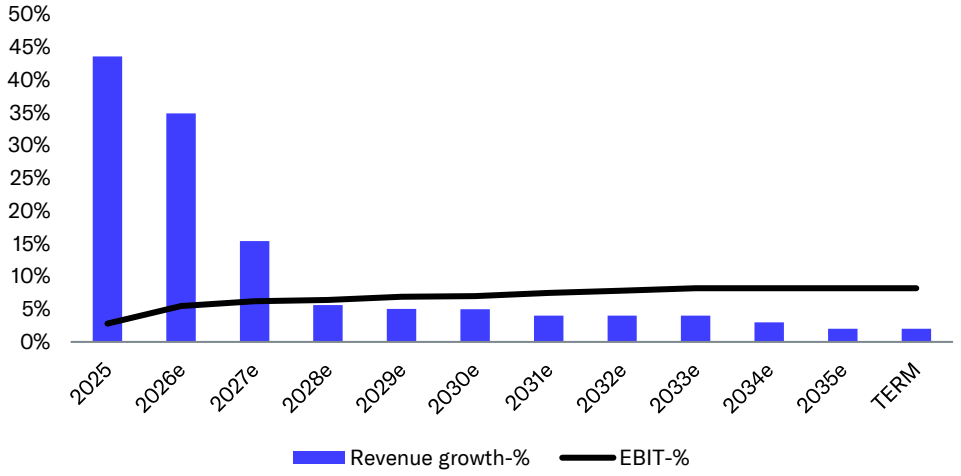
Sensitivity of DCF to changes in the risk-free rate



Sensitivity of DCF to changes in the terminal EBIT margin



Growth and profitability assumptions in the DCF calculation



Source: Inderes. Note that the weight of the terminal value (%) is shown on an inverse scale for clarity.

Summary

Income statement	2023	2024	2025	2026e	2027e
Revenue	106.0	143.0	205.4	**277.0**	**319.7**
EBITDA	1.6	11.4	16.8	**29.4**	**35.7**
EBIT	1.6	3.9	5.7	**15.2**	**19.9**
PTP	1.6	0.8	3.4	**10.2**	**17.1**
Net Income	1.6	0.8	2.4	**8.0**	**13.7**
Extraordinary items	0.0	-5.1	-7.0	**-7.9**	**-7.7**

Balance sheet	2023	2024	2025	2026e	2027e
Balance sheet total	0.0	0.0	181.9	**238.3**	**247.5**
Equity capital	0.0	3.9	65.4	**112.2**	**125.3**
Goodwill	0.0	0.0	62.9	**77.4**	**77.4**
Net debt	0.0	0.0	51.0	**26.9**	**21.3**

Cash flow	2023	2024	2025	2026e	2027e
EBITDA	1.6	11.4	16.8	**29.4**	**35.7**
Change in working capital	0.0	0.0	-5.2	**-2.8**	**-12.2**
Operating cash flow	1.6	10.5	17.7	**23.5**	**20.0**
CAPEX	0.0	-7.6	-135.8	**-37.2**	**-11.2**
Free cash flow	1.6	3.5	-112.1	**29.7**	**8.8**

Valuation multiples	2023	2024	2025	2026e	2027e
EV/S		0.0	0.2	**1.3**	**1.1**
EV/EBITDA		0.0	3.0	**11.9**	**9.6**
EV/EBIT (adj.)		0.0	4.0	**15.1**	**12.5**
P/E (adj.)	0.0	0.0	0.0	**19.7**	**15.9**
P/B		0.0	0.0	**2.8**	**2.5**
Dividend-%				**0.2 %**	**0.3 %**

Source: Inderes

Per share data	2023	2024	2025	2026e	2027e
EPS (reported)	0.07	0.04	0.11	**0.27**	**0.46**
EPS (adj.)	0.07	0.23	0.38	**0.54**	**0.66**
OCF / share	0.07	0.47	0.80	**0.79**	**0.67**
OFCF / share	0.07	0.16	-5.06	**0.99**	**0.29**
Book value / share	0.00	0.17	2.89	**3.75**	**4.18**
Dividend / share	0.00	0.00	0.00	**0.02**	**0.03**

Growth and profitability	2023	2024	2025	2026e	2027e
Revenue growth-%	2649900%	35%	44%	**35%**	**15%**
EBITDA growth-%		596%	47%	**75%**	**22%**
EBIT (adj.) growth-%		447%	42%	**81%**	**19%**
EPS (adj.) growth-%		215%	63%	**41%**	**24%**
EBITDA-%	1.6 %	8.0 %	8.2 %	**10.6 %**	**11.2 %**
EBIT (adj.)-%	1.6 %	6.3 %	6.2 %	**8.4 %**	**8.6 %**
EBIT-%	1.6 %	2.7 %	2.8 %	**5.5 %**	**6.2 %**
ROE-%		40.4 %	7.1 %	**9.1 %**	**11.6 %**
ROI-%		201.3 %	9.3 %	**11.0 %**	**12.1 %**
Equity ratio			35.9 %	**47.1 %**	**50.6 %**
Gearing		0.0 %	78.1 %	**24.0 %**	**17.0 %**
Net debt/EBITDA	0.0	0.0	3.0	**0.9**	**0.6**
EBITDA/net financials		3.7	7.3	**5.9**	**16.4**

The market cap and enterprise value in the table consider the expected change in the number of shares and net debt for the forecast years. Per-share figures are calculated using the number of shares at year-end.

Disclaimer and recommendation history

The information presented in Inderes reports is obtained from several different public sources that Inderes considers to be reliable. Inderes aims to use reliable and comprehensive information, but Inderes does not guarantee the accuracy of the presented information. Any opinions, estimates and forecasts represent the views of the authors. Inderes is not responsible for the content or accuracy of the presented information. Inderes and its employees are also not responsible for the financial outcomes of investment decisions made based on the reports or any direct or indirect damage caused by the use of the information. The information used in producing the reports may change quickly. Inderes makes no commitment to announcing any potential changes to the presented information and opinions.

The reports produced by Inderes are intended for informational use only. The reports should not be construed as offers or advice to buy, sell or subscribe investment products. Customers should also understand that past performance is not a guarantee of future results. When making investment decisions, customers must base their decisions on their own research and their estimates of the factors that influence the value of the investment and take into account their objectives and financial position and use advisors as necessary. Customers are responsible for their investment decisions and their financial outcomes.

Reports produced by Inderes may not be edited, copied or made available to others in their entirety, or in part, without Inderes' written consent. No part of this report, or the report as a whole, shall be transferred or shared in any form to the United States, Canada or Japan or the citizens of the aforementioned countries. The legislation of other countries may also lay down restrictions pertaining to the distribution of the information contained in this report. Any individuals who may be subject to such restrictions must take said restrictions into account.

Inderes issues target prices for the shares it follows. The recommendation methodology used by Inderes is based on the share's 12-month expected total shareholder return (including the share price and dividends) and takes into account Inderes' view of the risk associated with the expected returns. The recommendation policy consists of four tiers: Sell, Reduce, Accumulate and Buy. As a rule, Inderes' investment recommendations and target prices are reviewed at least 2–4 times per year in connection with the companies' interim reports, but the recommendations and target prices may also be changed at other times depending on the market conditions. The issued recommendations and target prices do not guarantee that the share price will develop in line with the estimate. Inderes primarily uses the following valuation methods in determining target prices and recommendations: Cash flow analysis (DCF), valuation multiples, peer group analysis and sum of parts analysis. The valuation methods and target price criteria used are always company-specific and they may vary significantly depending on the company and (or) industry.

Inderes' recommendation policy is based on the following distribution relative to the 12-month risk-adjusted expected total shareholder return.

Buy	The 12-month risk-adjusted expected shareholder return of the share is very attractive
Accumulate	The 12-month risk-adjusted expected shareholder return of the share is attractive
Reduce	The 12-month risk-adjusted expected shareholder return of the share is weak
Sell	The 12-month risk-adjusted expected shareholder return of the share is very weak

The assessment of the 12-month risk-adjusted expected total shareholder return based on the above-mentioned definitions is company-specific and subjective. Consequently, similar 12-month expected total shareholder returns between different shares may result in different recommendations, and the recommendations and 12-month expected total shareholder returns between different shares should not be compared with each other. The counterpart of the expected total shareholder return is Inderes' view of the risk taken by the investor, which varies considerably between companies and scenarios. Thus, a high expected total shareholder return does not necessarily lead to positive performance when the risks are exceptionally high and, correspondingly, a low expected total shareholder return does not necessarily lead to a negative recommendation if Inderes considers the risks to be moderate.

The analysts who produce Inderes' research and Inderes employees cannot have 1) shareholdings that exceed the threshold of significant financial gain or 2) shareholdings exceeding 1% in any company subject to Inderes' research activities. Inderes Oyj can only own shares in the target companies it follows to the extent shown in the company's model portfolio investing real funds. All of Inderes Oyj's shareholdings are presented in itemised form in the model portfolio. Inderes Oyj does not have other shareholdings in the target companies analysed. The remuneration of the analysts who produce the analysis are not directly or indirectly linked to the issued recommendation or views. Inderes Oyj does not have investment bank operations.

Inderes or its partners whose customer relationships may have a financial impact on Inderes may, in their business operations, seek assignments with various issuers with respect to services provided by Inderes or its partners. Thus, Inderes may be in a direct or indirect contractual relationship with an issuer that is the subject of research activities. Inderes and its partners may provide investor relations services to issuers. The aim of such services is to improve communication between the company and the capital markets. These services include the organisation of investor events, advisory services related to investor relations and the production of investor research reports.

More information about research disclaimers can be found at www.inderes.fi/research-disclaimer.

Inderes has made an agreement with the issuer and target of this report, which entails compiling a research report.

Recommendation history (>12 mo)

Date	Recommendation	Target	Share price
6/8/2026	Accumulate	8.00 €	7.20 €
	Analyst changed		
8/21/2026	Accumulate	11.50 €	9.99 €
11/20/2026	Accumulate	12.00 €	10.54 €



CONNECTING INVESTORS AND COMPANIES.

Inderes democratizes financial information by connecting investors and listed companies. For investors, we are an investing community and a trusted source of financial information and equity research. For listed companies, we are a partner in delivering high-quality investor relations. Over 500 listed companies in Europe use our investor relations products and equity research services to provide better investor communications to their shareholders.

Our goal is to be the most investor-minded company in finance. Inderes was founded in 2009 by investors, for investors. As a Nasdaq First North-listed company, we understand the day-to-day reality of our customers.

Inderes Ab
Vattugatan 17, 5tr
Stockholm
+46 8 411 43 80

inderes.se

Inderes Oyj
Porkkalankatu 5
00180 Helsinki
+358 10 219 4690

inderes.fi

inderes.